Q3 2013 QUARTERLY REPORT

THIRD QUARTER

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INTRODUCTION

This report provides an overview of progress made toward Council's Goals and Priorities, a review of selected performance indicators, and a financial summary for the Third Quarter of 2013.

In addition, the Project Management Status Report that outlines key projects that Administration is working on, is attached to this report.

ECONOMIC DEVELOPMENT

Build and diversify St. Albert's economy in partnership with the community and stakeholders.

Economic Development

Implement the 20-Point Economic Development Action Plan

Economic Development Advisory Board

The inaugural meeting of the Economic Development Advisory Board (EDAB) took place on September 24. The members were introduced and two priorities for the board were established:

- Business Retention and Expansion strategy
- Business Attraction Strategy

In March 2013, Council approved the formation of EDAB to replace the St. Albert Economic Development Advisory Committee (SAEDAC).

Workshops for Local Businesses

To support capacity of local businesses involved in tourism, Administration hosted a webinar titled "Tourism in the 21st Century". Approximately 20 participants generated ideas for ways to collaborate and apply strategies in St. Albert.

Botanic Loop

To increase the City's brand awareness and to support tourism, Administration partnered with the Enjoy Centre, the St. Albert Chamber of Commerce and The Botanic Park to develop the *Botanic Loop* transit route. The *Botanic Loop* connected three of the city's main tourism attractions: the Botanic Park, the Farmers' Market and the Enjoy Centre. The uniquely wrapped bus made it easily identifiable. The Botanic Loop received a very positive response from over 1,200 riders during the seven Saturdays it ran. A bus hostess kept visitors from the Capital Region, British Columbia, Saskatchewan, Scotland and Japan informed and engaged. Travel Alberta was a financial partner for this initiative.

Cultivating Front Yards

The *Cultivating Front Yards* beautification program took place in quarter three. The program rewarded both residents and businesses for beautifying their front yards. Over 200 nominations were received in five categories:

- Best Natural Front Yard
- Best Edible Front Yard
- Best Front Yard Overall
- Best Art in the Front Yard and
- Best Business Front Yard

This year, due to high number of entries (126) in the "Best Overall Front Yard" category, one family from each neighbourhood was selected as a winner.

The program was sponsored by area businesses and nominations were judged by a panel of community volunteers. The winners were announced at a celebration on September 17 with approximately 250 people in attendance.

Electric Car Charging Station

In partnership with a local business, Administration installed the first public Electric Car Charging Station in downtown St. Albert. The city will benefit from the exposure on various websites that promote the charging locations and strategically placed information will encourage car owners to eat, shop and enjoy the sites in the Perron District, while their car is charging.

Enhance Economic Development Opportunities Along St. Albert Trail

Following Council direction, Administration prepared and presented an action plan consisting of projects and initiatives underway, along with other corporate plans that align with recommendations of the St. Albert Trail Improvement Plan Committee's final report. The action plan was received as information by Council and financial considerations for implementation of the action plan will be presented during the upcoming 2014-2016 Corporate Business Plan and Budget deliberations.

Further Revitalize the City's Downtown

Administration continues working on studies that will better determine the need for downtown development. These include: how to best meet parking demand needs; how to facilitate pedestrian, cycling and transit connectivity; and how to ensure appropriate urban design for key downtown entrances. These studies are expected to be completed by early 2014.

In addition, Administration took part in a major conference of retail marketers, developers and commercial investors to promote opportunities in downtown St. Albert.

Promote the City and Attract Businesses, Investment, Residents and Visitors

Administration continued its work on the Capital Region Export Development Alliance (CREDA). A Regional Collaboration Grant was submitted on August 30. The intent of the grant is to obtain seed money to develop a program to increase export within the Capital Region. In support of this initiative, Economic Development and the Chamber of Commerce partnered on the Province-led Market Access Tour. Approximately 30 people attended the workshop to listen to International and Intergovernmental Relations Minister Cal Dallas and his team speak about existing export programs and trade opportunities.

Initiate Smart-City Centre of Excellence Master Plan

The purpose of the Smart-City Centre of Excellence Master Plan is to:

- identify technology investments that can improve asset management and enhance resident service delivery
- provide opportunities for improving organizational cost effectiveness
- serve as an economic development driver to attract business investment and grow local business.

Preliminary work continued to establish a governance structure for the Master Plan development set for 2014. Additionally, conversations with industry leaders continued to inform the Master Plan and support the incubation of a Smart Cities Alliance. A capital project charter for the Smart City of Excellence Master Plan will be presented to Council for consideration during the upcoming 2014-2016 Corporate Business Plan and Budget deliberation.

City and Corporate Branding

Council approved the Community Brand Policy on September 23. Two workshops were held with leaders in the organization to create further understanding of the brand, and to advance the brand's corporate adaptation and integration across the City.

Land Use and Infrastructure

Improve Commuting and Transportation Connectivity within the Capital Region

Campbell Road Transit Centre/Park and Ride

Administration continues to work with City of Edmonton and provincial government to finalize lease and sub-lease agreements. The geotechnical testing will take place in the next quarter. Administration will provide an update to Council in June 2014, including revised estimates and construction staging.

Veness Road

The first phase of the project has been completed. Phase Two is anticipated to be complete by the end of October with the exception of landscaping.

Ray Gibbon Drive Phase 3

Completion of Ray Gibbon Drive phase three is ongoing. The road is scheduled to open in November due to construction staging.

COMMUNITY DEVELOPMENT

Strengthen St. Albert's social fabric and help enhance the safety and health of St. Albert's residents.

Build Our Community

Develop Strategy to Proceed with Development of a Community Support Centre

Council approved a staged approach to manage the Community Support Centre Project, with the 50+ Club Building Rehabilitation and Program Expansion separated from the Community Support Centre Program Development.

Council directed Administration to submit a project charter for funds required to rehabilitate and expand the program space for the 50+ Club building while proceeding with further exploration of the Community Support Centre Concept. This approach was designed to decouple a complex project, control cost escalation, and provide an open site search for the location for the Community Support Centre. Administration is preparing for the next steps of the Community Support Centre project and 50+ Club building project pending final budget decisions.

Develop Social Master Plan to Respond and Address Impact of Changing Demographics and Social Needs

Work continues on strategy development for the implementation of the Social Master Plan goals and priorities. Further collaboration with stakeholders is taking place to solidify stakeholders endorsement.

Launch a Capital Partnership Program to Support Strategic Civic and Community-Based Capital Projects

Administration is planning a forum in October to provide potential partners with information about the Capital Partnership Program. Administration is awaiting the final budget decisions before proceeding further with the Program.

Safety and Health

Promote Long-term Safety in the Community

Work continues on the development of a department plan for Policing Services. Administration presented a progress report to Council on September 23. Work will continue with a draft plan expected to Council by the end of 2013. The final plan will be completed by April 2014.

Community Services, Amenities and Infrastructure

Support the Development of a Range of Housing Options Appropriate for the Community

The Affordable Housing Policy was approved by Council in April 2013. The policy formalizes and defines the City's role and responsibilities within the following areas: research, policy and regulation, advocacy and communication, partnerships, incentives and provision of housing and housing incentives, programs and services. Administration is preparing a report for Council with recommendations for allocation of City resources to meet future housing demands.

Other Highlights

Amplify Youth Festival

Administration continues with planning for the new Youth Festival that will take place in 2014. The committee, consisting of 19 youth aged 14-23, has been established to help plan the Festival themed *Dare to Be You*. A poster contest for youth in the community will be launched in the near future to design the poster that will then be used to promote the Festival. In addition, the committee is looking at sponsors to assist in making this event successful.

ENVIRONMENT

Preserve and promote the enjoyment and responsible development and protection of natural areas.

Environmental Stewardship

Create a Policy and Supporting Action Plan for the Sturgeon River Valley

Administration worked with the North Saskatchewan Watershed Alliance (NSWA) to create an inter-municipal sub-watershed group for the Sturgeon River. Activities included meeting with municipal staff and Councillors from eight municipalities to develop a draft terms of reference for the new group. The terms of reference and a short background report on watershed planning will be sent to the Chief Administrative Officer of Parkland, Sturgeon and Lac Ste. Anne counties, Stony Plain, Spruce Grove, Gibbons, Morinville and Edmonton, requesting that each Council appoint a representative to the Sturgeon River Watershed Municipal Partnership.

Construction of two grit interceptors was completed — Mission Avenue at Perron Street Bridge and Riel Drive near St. Albert BMX Park. Erosion and sedimentation control designs are complete for Forest Lawn and Grandin Ravines with construction to be completed in Grandin Ravine in fall, 2013. The design is complete for a grit interceptor at the Children's Bridge that will be constructed in 2014. An open house for the construction in Grandin Ravines was held on September 19 to communicate with residents and answer their questions.

Develop Stewardship Plan for Grey Nuns White Spruce Park

Administration continued to work with the Grey Nuns White Spruce Park Advisory Committee and a writer to develop the management plan for the park. Priorities are to determine options and recommendations. A draft report will be submitted to the City Manager by the fourth quarter and to Council by the First Quarter 2014.

Develop a Greenhouse Gas Emission Action Plan

The Greenhouse Gas Local Action Plan was presented and approved by Council on September 16. The action items identified for 2014 focus on energy use at City facilities and include energy measurement, benchmarking and audits.

Initiate Public Consultation for the Five-Year Update of the Environmental Master Plan

The Community Environmental Survey report was finalized in June and publicly released in July. The information was used in workshops held with the Environmental Advisory Committee as well as City Staff, to update the eight goals and 16 targets in the current Environmental Master Plan. The survey results report is available at www.stalbert.ca/environmental-master-plan.

GOVERNANCE

Improve efficiency, plan strategically, enhance accountability and build effective partnerships and relationships to make the right choices for St. Albert for both the immediate and longer term.

Planning and Reporting

Develop a Community Sustainability Plan

Meetings were held with City staff to ensure alignment of the community visioning/sustainability planning with the new corporate strategic framework and the Municipal Development Plan to be updated in 2015. A project plan was also developed, including a public engagement plan, for implementation in 2014, pending budget approval. A proposed capital project charter to undertake the community sustainability project will be presented to Council for their consideration during the upcoming 2014-2016 Business Plan and Budget deliberation.

Governance Capacity and Policy Direction

Ensure the Most Efficient and Effective Model of Governance is in Place

Consideration of proposed governance bylaw and policy amendments, which include a pilot of a revised committee model for the organization, were postponed with Council approval to the First Quarter of 2014.

Review and Modernize Selected Bylaws

Offsite Levy Bylaw

The purpose of the bylaw is to establish a mechanism to collect the required funds to pay for the design and construction of base level infrastructure needed to support growth in the annexed areas. The bylaw was developed with significant consultation with landowners and developers before it was approved by Council.

Partnerships and Relationships

Lead Dialogue and Collaborate with Other Orders of Government Regarding Matters of High Priority for St. Albert and Advocate Where Necessary

The City has been successful on a number of its priority advocacy issues to date. Council will consider its advocacy priorities following the municipal election and will provide direction to Administration to assist in developing a strategic government relations plan to further the City's success in advocating for high priority local matters.

Continue to Build Positive and Productive Working Arrangements with Community Groups and Other External Organizations

Naturalization Nursery

Administration signed an agreement with the Big Lake Environment Support Society and Alberta Heritage Foundation (BLESS) for BLESS to develop a naturalization nursery. The nursery will provide plants for the many community naturalization projects that are currently purchased from nurseries in the area.

Stream Restoration Project

Administration is working in partnership with the Heritage Lakes Community Association on the stream restoration project. Once complete, the south reach off the Heritage Lake stream course will return to its original state, removing the sediment that has built over time. The project commenced in September and is expected to be complete by the end of October.

A Cultural Café

A Cultural Café was held on September 26 at the Art Gallery of St. Albert. The event provided residents and community organizations an opportunity to explore topics and pose questions to a select panel with vested interest in the development of cultural facilities and infrastructure in St. Albert. Approximately 20 people attended the event. Consultations will continue with the community as Administration is starting to formulate plans for further development of cultural infrastructure in St. Albert.

Rock'n August Concert

In partnership with Rock'n August, Administration hosted the April Wine and Trooper concert at Servus Place on August 16. The event was a great success with approximately 1,800 attendees. Planning for the next year's concert has already started.

Fiscal Responsibility

Practice Fiscal Restraint and Report the Benefits and Cost of Continuous Improvement (CI)

Corporate Level CI Projects

On September 16, Council received an update on Administration's Continuous Improvement Program and progress towards completing the five corporate level projects selected for 2013:

Corporate Reporting System

The project continuous to focus on development of a corporate set of performance indicators and measures that will allow for better reporting to Council and residents. The end result of this project is an online dashboard that will report a range of the City's performance results on the City's website. The dashboard is expected to be ready in early 2014.

Grant Process Review

The purpose of this project is to strengthen the process, guidelines, policy principles, practices and sustainability to maximize grant funding opportunities for the City.

The team is formulating the final report with recommendations that will be forwarded to Council for information in early 2014.

Optimizing the City's Advertising Spending

The project was implemented to identify opportunities to create efficiencies and potential cost savings related to ways the City purchases advertising. The final report, including 15 recommendations, was presented to Senior Leadership Team in September for consideration. The recommendations included:

- Administrative policies, to provide direction on advertising.
- Improving advertising efficiencies and effectiveness.
- Financial management of advertising budgets.

As a result of this project, approximately $50,000 in advertising costs savings was realized. There are opportunities for further savings once recommendations of this project are fully implemented over the next 12–18 months. The recommendations have been assigned to the respective departments best suited to facilitate the implementation. The Project Sponsor will continue to provide general oversight to ensure that the recommendations are fully implemented.

Public Engagement

The objective of this project is to develop coordinated and consistent approaches, techniques and processes for civic engagement and consultation to support and inform decision-making with insights and feedback. The team is developing a workshop for City employees to share tools and resources available for public engagement.

Website Rationalization

The objective of this project is to reconcile all City-managed websites to a single, open-source content management system and launch a new website by March 31, 2014. This quarter, the following activities were completed:

- Development of a comprehensive Web Content Strategy document which was reviewed and approved for implementation by Senior Leadership Team.
- Development of technical recommendations for a CMS system and web hosting services
- Process for selecting a web development partner, and forming a working committee has begun.

Moving forward, the project team will be selecting a web development partner through an open procurement process and embarking on the implementation phase.

Department Level CI Initiatives

Corporate Training and Development Plan

This quarter, the 2014-2016 Corporate Training and Development Plan was approved by Senior Leadership Team for implementation. The purpose of the plan is to provide a corporate plan and to centralize training and development budget with Human Resources in 2014. This approach will improve alignment of learning and training activities to corporate priorities, and create a closer relationship between training and employee performance planning. The plan will also provide for economies of scale in the provision of training and development activities.

Restructuring Within Community and Protective Services

Recreation Services and Servus Place departments amalgamated to form the Recreation and Parks department. The new department became operational on September 4. Some of the activities that took place to amalgamate the two departments included: a new organizational structure, process amalgamation and office moves

The new Recreation and Parks department will provide streamlined and more effective and efficient service delivery to the community.

Enhanced Platoon Level Training

A three-year training plan for Fire Services identified several additional programs that can be delivered on-site, thereby avoiding overtime. This quarter, 10 three-hour courses were conducted on-shift, without incurring overtime costs. In total, 258 hours of overtime dollars were saved due to this approach to training.

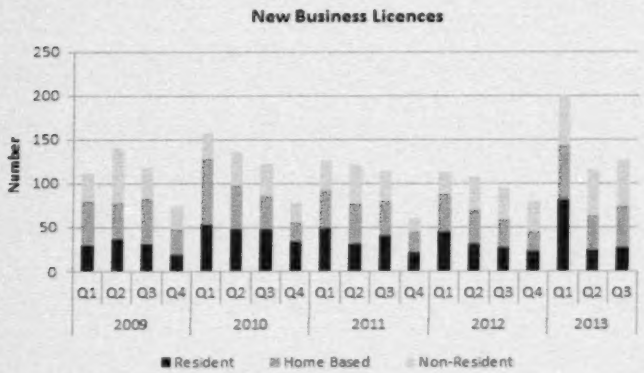
PERFORMANCE INDICATORS

Economic Development

Business Licences

Business Licensing is continually searching for ways to enhance customer service levels. In 2014, two new on-line services will be offered: account access and sign up for online e-billing for clients to pay for their account.

The chart below indicates a slight increase in non-resident business licences. This can be attributed to the fact that the majority of these types of licences consist of trades and construction, which is in full swing during the Third Quarter.



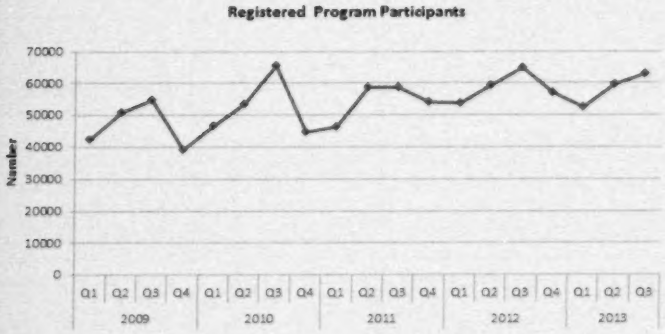
New Development Construction Value

This quarter, Building Permit Values increased about 71 per cent, relative to second quarter, due to a healthy boost in Commercial and Residential permit values. The last four quarters have averaged $49 million for the new development construction value per quarter. Quarter Three totals for 2013 were up 76 per cent, compared to the same quarter in 2012.

Community Development

Registered City Recreation and Culture Program Participants

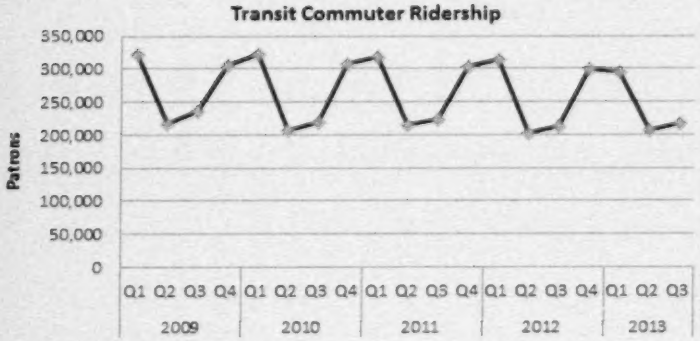
The registered program participants for the Third Quarter of 2013 reached 62,807, which reflects 75 per cent of total capacity. Program participant rates continue to remain high for summer camps, fitness programming, and the Children's Theatre. Registrations were slightly lower in aquatics due to a scheduled two-week maintenance shut down of Fountain Park, which had not occurred during this time period in previous years. All visual arts programming in the community is currently under review in conjunction with the Arts and Heritage Foundation.



Notes: Registered Program Participants includes registered programs that are directly delivered to the public through City departments. These numbers do not include spontaneous, drop-in, school use, events or community lead programs.

Transit Commuter Ridership

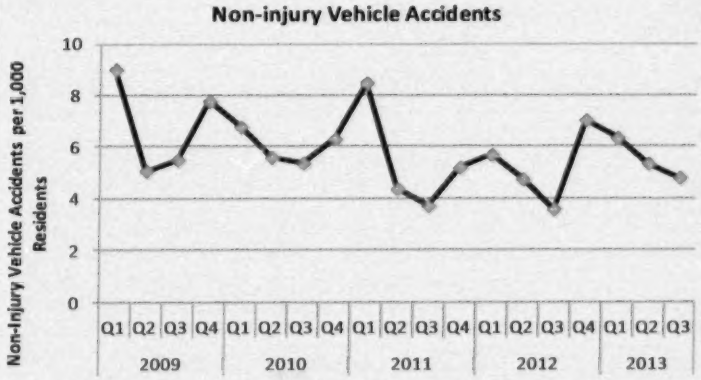
Transit Commuter Ridership for the Third Quarter of 2013 is up by 2.0 per cent due to additional four weekdays service compared to 2012 and availability of park and ride stalls.



Non-Injury and Injury Vehicle Accidents

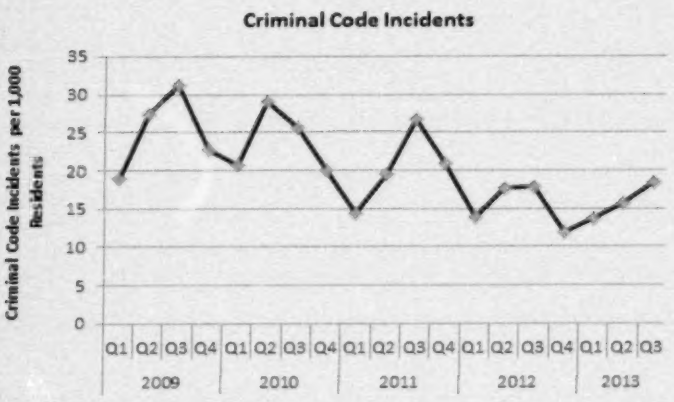
There has been an 11 per cent decrease in non-injury vehicle accidents and a 19 per cent decrease in injury vehicle accidents in quarter three of 2013, relative to last quarter. Overall, there has been a downward trend in vehicle accidents over the last five years.

The injury vehicle accidents trend is relatively flat even though the volume of traffic has increased over the last five years.



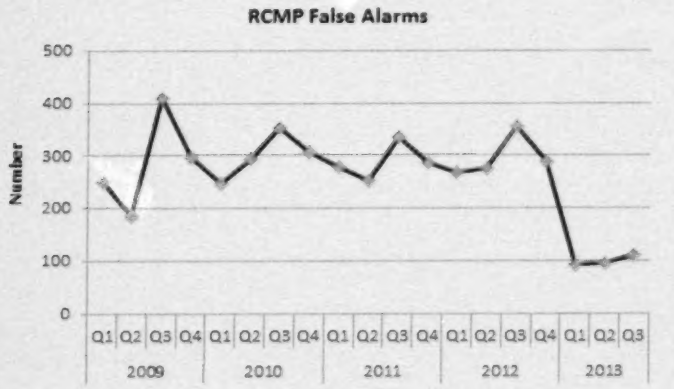
Criminal Code Incidents

Criminal code incidents continue to decrease compared to previous years. This trend is partially due to the City's social development initiatives and increased police activity.



False Alarms

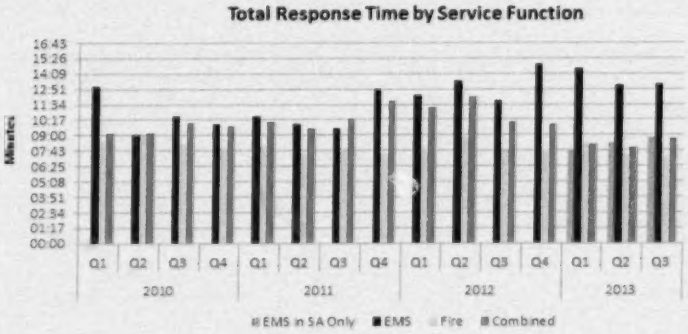
The improving trend of lower resident false alarms in 2013 continues. This decrease may be attributed to the amendment to the Alarm System Bylaw by Council in 2012.



Emergency Services Response Time

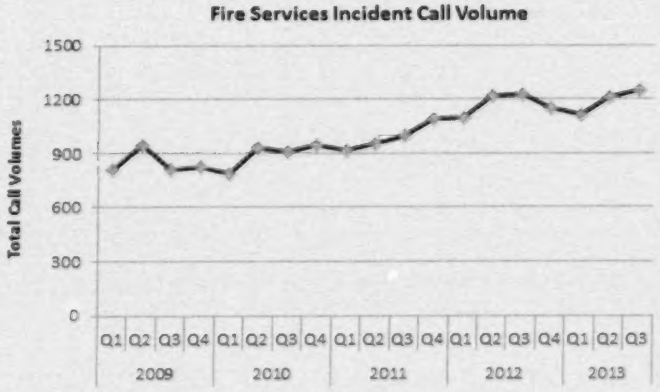
Fire response time targets were met again in the Third Quarter. Response time standards are set at nine minutes for 90 per cent of fire calls.

The Emergency Medical Services (EMS) response time has been higher than the City's Service Standard since 2009. The ambulances are dispatched by Alberta Health Services and are sent to any location outside St. Albert, which results in greater travel distances and increased response times. Response times for all service functions have decreased compared to quarter two. The separate data for EMS response in St. Albert is only available for 2013 at this time.



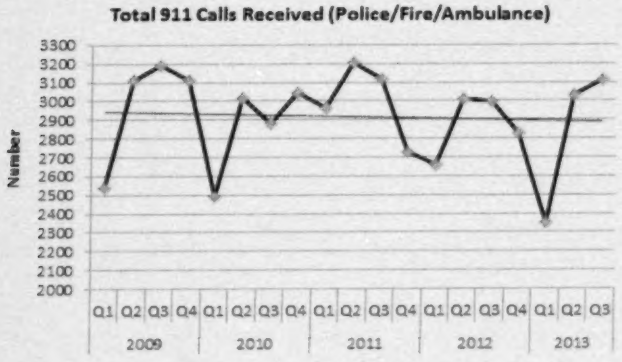
Fire Services Incident Call Volume

The call volume for Fire Services remained relatively stable over the last two quarters. Fire Service calls typically grow with increased population size.



Total 911 Calls Received

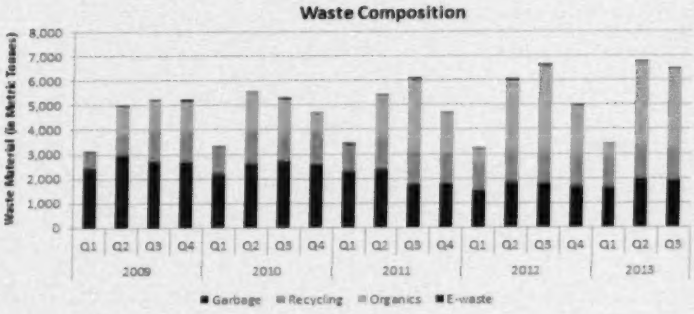
Total 911 calls follow a rhythmic pattern throughout the year, but have been showing a slight decrease on average. The total calls in the third quarter of 2013 were about average compared to other quarter three values. Quarter Three showed a slight increase (three per cent) relative to last quarter.



Environment

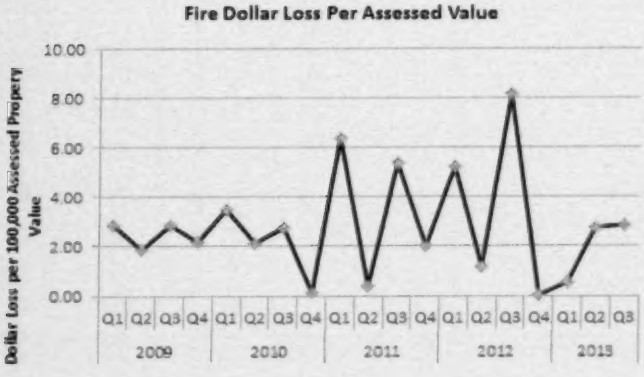
Solid Waste

The Third Quarter of 2013 shows similar tonnage compared to same quarter in 2012. The residents continue to make good use of the City's diversion program and are embracing the kitchen organics component of the program. About 3.2 tonnes of organic waste was collected in quarter three 2013, as residents continue to utilize the curbside organics program



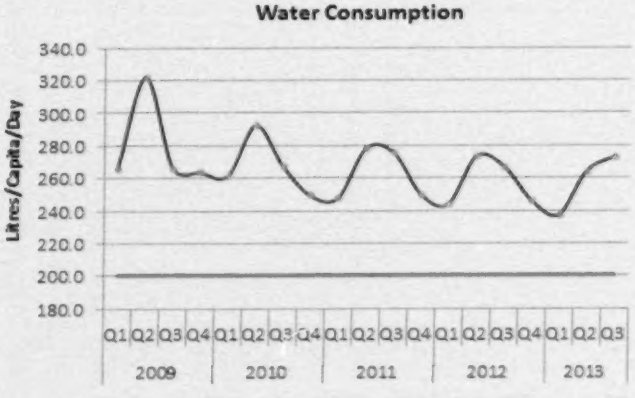
Fire Dollar Loss Per Assessed Value

The following graph shows the fire dollar loss per 100,000 assessed property value. The dollar loss has been fluctuating over the years with an increase over the last couple of years. Third Quarter fire losses remain steady relative to second quarter results.



Water Consumption

Water consumption in St. Albert continues to decrease, keeping the City on track to meet its target of reducing water consumption to 200 litres per person by 2020. The water consumption value includes residential, industrial, commercial and institutional uses.

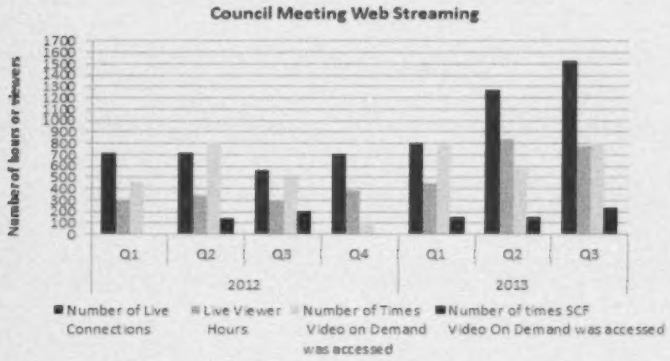


Governance

Improved Communication with Residents

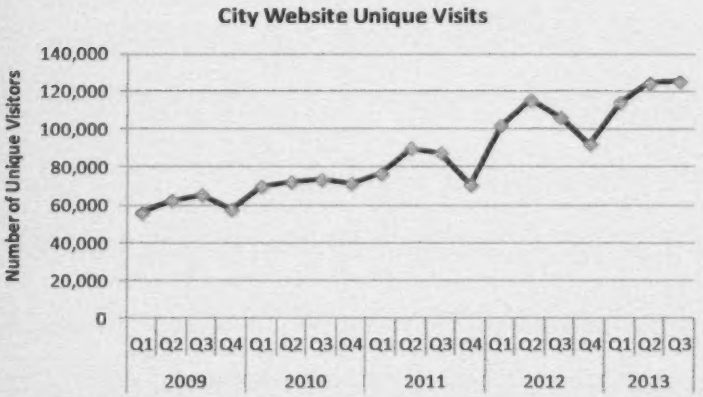
Council Meeting Web Streaming

This quarter, there were 1,525 connections to the live web streaming of eight Council and one Standing Committee on Finance meetings. This is a 20 per cent increase over the second quarter, which at the time had the most live connections to date for 2012 and 2013. The average viewing in this quarter lasted about 30 minutes. In addition, there were 805 requests for the archived video of Council meetings.



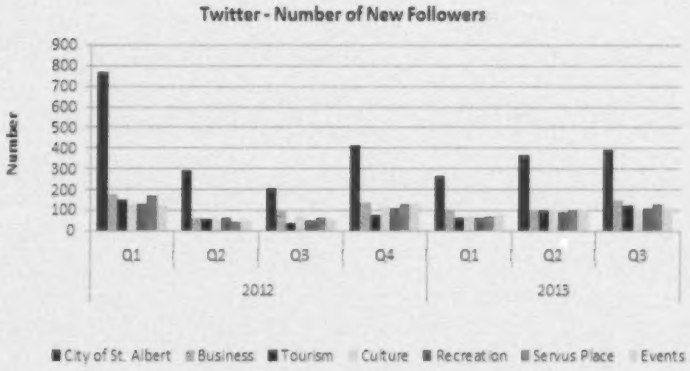
City Website

This quarter, the number of unique visitors to the City's website increased by approximately 18 per cent compared to same quarter in 2012. Top links in this quarter were Transit Routes, Schedules and Maps, Career Opportunities and the Transit home page, Fountain Park Recreation Centre, and the Aquatics Schedules.



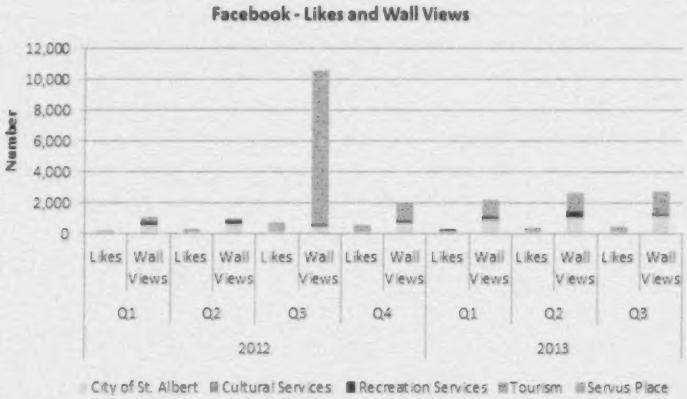
Twitter

In the Third Quarter, a total of 1,124 tweets were sent out on all seven accounts combined. There were a total of 1,126 new followers for all accounts at the end of the quarter.



Facebook

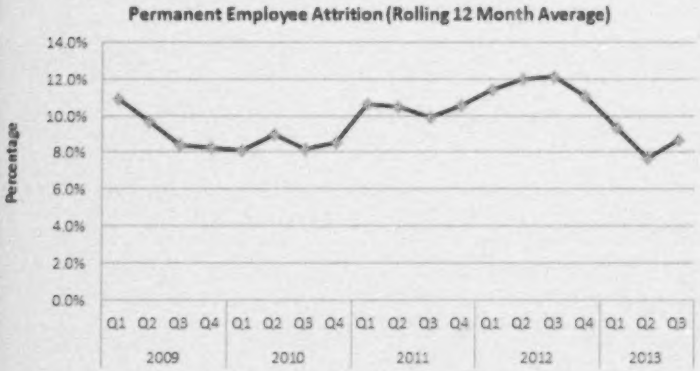
This quarter, there were 472 new "likes" and 2,748 "page views" on the five City Facebook accounts. The spike for Servus Place in 2012 was due to a special promotion that took place.



Attracting and Retaining High Quality Employees

Employee Attrition

The City's attrition rate in this quarter was 8.7 per cent, which is an increase of one percentage point from the Second Quarter. The current economic environment and seasonal market activity may be the key contributors to the overall trend towards a lower employee attrition rate over the last year.

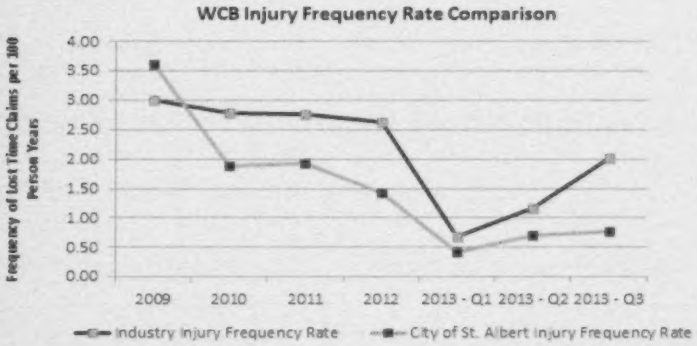


*Note: Calculation for employee attrition has been adjusted to more accurately show attrition by using data for rolling 12 months for all seasons divided by the number of employees in quarter one of each year.

Employee Safety

Injury Frequency Rate Comparison

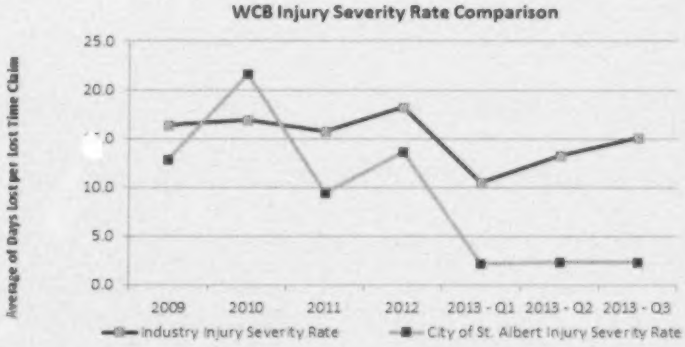
In this quarter, injury frequency rate is still lower than in previous years and lower than the industry rate. This decrease is mainly due to re-investment in safety training that provided more training options for identified areas of focus.



Injury Frequency Rate = Total Loss Time Claims x 100/Person years
Person Years = Total Insurable earnings/(Average Hourly Wage x 2000)

Injury Severity Rate Comparison

The injury severity rate for St. Albert held steady, while the industry rate increased. Both the industry rate and St. Albert's rate are still low relative to previous years.



FINANCIAL REPORT

Executive Summary

Budget Position

Municipal Operating Budget (Page 19)

Municipal Operating Revenue

- $96.5 million in operating revenue recognized as at September 30, 2013, which is 76 per cent of the budgeted revenue. Forecasting $127.8 million to be collected by the end of the fiscal year, which is $1.4 million higher than budget.

Municipal Operating Expenditure

- $92.3 million spent as at September 30, 2013, which is 73 per cent of the budgeted expenses. Forecasting $126.7 million to be expended by the end of the fiscal year, which is $334 thousand higher than budget.

Administration has continued to maintain or improve current service levels, while ensuring that expenditures are held within approved limits. This has resulted in a forecast surplus of $1.1 million at the end of September. While this provides Council and Administration with a preliminary year-end estimate, it should not be viewed as final. Administration will continue to monitor both the revenues and expenditures to ensure that the City stays within the approved budget.

At the end of the Second Quarter, $1.3 million in additional revenues was forecasted. Community and Protective Services forecasted increases in lesson, admission fees, rentals, and memberships of $402 thousand. Cultural Services and Servus Place forecasted additional ticket sales of $129 thousand, and donations of $73 thousand, and advertising revenue of $25 thousand. Ambulance services are projecting additional revenue of $100 thousand. Planning & Engineering, and Infrastructure Services have also forecasted increased revenue. An additional $339 thousand in permit revenue is being projected as well as a road services grant of $17 thousand. Three additional Area Structure Plans in Planning and Zoning will result in $30 thousand of added revenue and an unbudgeted grant from the RCP Intermunicipal Transit Governance Study is bringing in an additional $165 thousand. Assessment and Taxation is forecasting higher tax penalty revenue of $19 thousand and the City once again received WCB funds for its safety rating of $24 thousand, which will be transferred to reserves.

Third Quarter forecasted revenue increased by $100 thousand. In addition to the Second Quarter increase, Servus Place is forecasting additional lesson and rental revenue of $140 thousand. Transit Services is forecasting additional revenue of $90 thousand related to recovery of insurance costs. Engineering Services is forecasting unbudgeted revenue of $69 thousand from Forits for street lights, as well as development fees of $39 thousand. Assessment and Taxation is forecasting additional penalty revenue of $25 thousand. Interest income is anticipated to be $224 thousand higher budget. Human Resources received funds for its safety rating of $30 thousand in addition to the $24 thousand received in the Second Quarter. Offsetting the increase is a reduction in fine revenue of $500 thousand. This is due to an out of service ISD camera as well as a vacancy within Municipal Enforcement.

Although the City had forecasted additional expenditures of $948 thousand at the second quarter, there have been several factors during the year that resulted in Administration re-forecasting expenses to be $334 thousand over budget. At the end of the Second Quarter the following additional expenses were to be forecasted: snow removal budgeted to be $160 thousand higher due to the large winter snow fall, additional salary for Fire Services in the amount of $363 thousand, additional recreation expenses of $113 thousand as a result of the additional revenue, $61 thousand in Offsite Levy consulting fees, $165 thousand grant from the Transit Governance Study, $50 thousand in additional Human Resources expenses due to hiring in Planning & Engineering, as well as the transfer of the WCB funds $24 thousand to the safety reserve.

A reduction of $600 thousand of expenses is being forecasted in the Third Quarter. The City is forecasting a reduction of $180 thousand in salaries and benefits due to vacancies. Insurance expense is forecasted to be $179 thousand less than budget due

to diligent review of the premiums and policy. Actual rent is forecasted to be $314 thousand less than budget as the City has not been able to secure additional space. Advertising and promotion are also forecasted to be less than budget by $100 thousand. This decrease is due to Economic Development delaying part of advertising due to longer than anticipated time required to identify the sector target markets, and operational efficiencies at Servus Place. Council expenses are also forecasted to be $19 thousand under budget. Offsetting the third quarter decreases is a $213 thousand increase to interest expense being allocated to reserves and deferred revenue, resulting from additional interest revenue.

Utility Operating Budget (Page 20)

Utility Operating Revenue

- $22.6 million recognized as at September 30, 2013, which is 74 per cent of budgeted revenue.
- Forecasting $30.6 million to be collected by the end of the fiscal year, which is $300 thousand higher than budget. This increase is due to higher forecasted water revenue.

Utility Operating Expenditure

- 17.4 million has been spent as at September 30, 2013 which is 75 per cent of budgeted expense.
- Forecasting $23.2 million to be collected by the end of the fiscal year, which is $17 thousand higher than budget.

Administration has been diligent in ensuring that expenses are maintained within approved limits. Higher forecasted water revenue is accounting for a net increase of $283 thousand, which is 0.9 per cent of budget.

Capital Budget (Page 28)

Municipal Capital Projects

- There are 103 municipal projects in progress for the 2013 fiscal year with $50.7 million spent to date out of a $104.2 million cumulative budget. Forecasted budget is $100.2 million, which is $4.1 million lower than budget. As detailed on pages 28 and 29, the funding related to the forecasted surplus comes from property tax, reserves and grants. Property tax surplus dollars are transferred into the Capital Fund reserve to be used to fund future capital projects and surplus dollars funded from reserves are transferred back into the reserve they originated from. Unspent grants become part of the future years' capital budget to be allocated to eligible capital projects. Council also reviews and approves any adjustments (surplus/deficit dollars) as part of the year end process.
- Some of the significant projects that are currently in progress include:
    - The Riel Park Redevelopment Phases 3 and 4 project is currently under budget and on schedule for August 1, 2014 field opening.
    - The Ray Gibbon Drive Stage 3 project for $17.1 million is currently under budget and forecasted to open in November 2013.
    - The Entrance Signage and Landscape Beautification project for $1 million is anticipated to be competed by the end of 2013.
    - The Mission Avenue Reconstruction project is forecast to remain on budget. Anticipated completion date is scheduled for end of 2013.
    - The East Water Supply Main Phase 2 project for $5.5 million is ongoing and scheduled to be complete by the late fall of 2013.
    - The Veness Road Phase 2 project for $2.7 million is on budget and substantially complete.

Financial Position

Reserves (Page 24)

As per Policy C-FS-01, Financial Reserves, the City of St. Albert recognizes that setting aside funds for emergent financial needs and the replacement of existing equipment, facilities and future projects provides for property tax stabilization, contingency funding and reduces the need for debt financing. As a result, the City maintains 29 reserves for operating capital and utility purposes. The policy also requires quarterly report of the reserve balances. January 2013 opening balances were $47.0 million with $7.0 million in approved allocations and an ending forecast of $40.0 million. The September 2013 balance of $68.0 million is higher than the year-end forecasted balance due to schedules and delays in both capital and operating projects funded from the reserves.

Through compliance with the reserve policy, the City of St. Albert is in a solid position to ensure that any emergent financial needs and long-term replacement of equipment will be met, while maintaining a stable tax base.

Investments (Page 25)

The City has been successful in maintaining a strong investment portfolio, with $139 million as at September 30, 2013. The City invests conservatively in highly liquid funds to ensure current and future obligations are met, while securing the highest rate of return.

As at September, 2013, the City has earned $1.7 million in investment income. Annual interest income is forecasted to be $2.0 million. As per the City's Investment Policy C-FS-02, which targets the City's investment rate of return at Government of Canada T-Bill and Bond rates, the actual rate of return realized from investments is above the Bank of Canada T-Bill and Bond rates.

Debt (Page 26)

The City of St. Albert's Debt Management Policy, C-FS-03, outlines the types of debt and financing the City may undertake. Under the Municipal Government Act, Alberta Regulation 255/2000, the debt limit for the City is calculated at 1.5 times its revenue, and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. In addition to this, C-FS-03 stipulates that the City shall adhere to an "internal debt limit" of 85 per cent of the debt limits prescribed by Provincial regulation and an "internal tax-supported debt limit" of 50 per cent of the internal debt limit. According to the policy, the City Manager or designate shall report quarterly to Council regarding the City's compliance with this policy.

A debt of $53.8 million is outstanding as at September 30, 2013. The City's debt and debt service limits are significantly lower than the ceilings stipulated in both the Municipal Government Act and the City's internal debt limit as noted in policy C-FS-03. The City has the second lowest debt and debt service, and the lower debt payments per capita compared to similar municipalities.

Conclusion

Administration continues to operate and provide municipal services efficiently and effectively within the operating budget. When compared to medium-sized municipalities, the City of St. Albert is the second lowest in expenses on a per capita basis.

The City of St. Albert has consistently maintained a strong financial position. This is accomplished by ensuring operating and capital expenditures are within budget, maintaining a healthy reserve balance, prudently investing the City's liquid assets and maintaining low debt limits.

Operating Summary Report by Division

Municipal Operating

For the Period Ending September 30, 2013

	Sept, 2012 Actual YTD $	Sept, 2013 Actual YTD $ (A)	Annual Budget (B)	Variance $ (B - A)	% Variance	Annual Forecast $ (C)	Variance $ (B - C)
St. Albert							
Council							
Revenue	11,020	25,734	29,000	-3,266	(11%)	29,000	-
Expenses	447,521	415,555	604,000	-188,445	(31%)	584,900	-19,100
Division Net	436,501	**389,821**	**575,000**	-185,179	(32%)	**555,900**	-19,100
City Manager's Office							
Revenue	4,609	21,459	4,500	16,959	377%	4,500	-
Expenses	1,738,563	1,873,244	2,872,800	-999,556	(35%)	2,746,600	-126,200
Division Net	1,733,954	**1,851,785**	**2,868,300**	-1,016,515	(35%)	**2,742,100**	-126,200
Corporate Strategic Services							
Revenue	322,899	231,732	630,200	-398,468	(63%)	681,200	51,000
Expenses	5,199,489	5,296,615	8,261,900	-2,965,285	(36%)	7,826,700	-435,200
Division Net	4,876,590	**5,064,883**	**7,631,700**	-2,566,817	(34%)	**7,145,500**	-486,200
Community & Protective Services							
Revenue	18,676,177	18,091,435	22,674,600	-4,583,165	(20%)	22,949,600	275,000
Expenses	38,988,414	38,588,615	52,882,600	-14,293,985	(27%)	53,360,000	477,400
Division Net	20,312,237	**20,497,180**	**30,208,000**	-9,710,820	(32%)	**30,410,400**	202,400
Planning & Engineering Services							
Revenue	2,104,818	2,292,037	1,988,200	303,837	15%	2,498,600	510,400
Expenses	5,869,993	5,562,836	8,312,400	-2,749,564	(33%)	8,407,500	95,100
Division Net	3,765,175	**3,270,799**	**6,324,200**	-3,053,401	(48%)	**5,908,900**	-415,300
Infrastructure Services							
Revenue	6,131,744	6,924,076	9,401,200	-2,477,124	(26%)	9,694,300	293,100
Expenses	19,095,054	22,505,356	30,063,300	-7,557,944	(25%)	30,243,400	180,100
Division Net	12,963,310	**15,581,280**	**20,662,100**	-5,080,820	(25%)	**20,549,100**	-113,000
Finance & Assessment Services							
Revenue	826,938	859,665	1,060,000	-200,335	(19%)	1,112,300	52,300
Expenses	2,323,403	2,446,273	3,434,700	-988,427	(29%)	3,334,000	-100,700
Division Net	1,496,465	**1,586,608**	**2,374,700**	-788,092	(33%)	**2,221,700**	-153,000
Economic Development							
Revenue	518,382	574,142	801,100	-226,958	(28%)	776,500	-24,600
Expenses	693,079	1,031,788	1,583,700	-551,912	(35%)	1,423,000	-160,700
Division Net	174,697	**457,646**	**782,600**	-324,954	(42%)	**646,500**	-136,100
Capital Financing							
Revenue	38,750	38,750	35,000	3,750	11%	35,000	-
Expenses	11,691,208	11,825,845	15,121,200	-3,295,355	(22%)	15,121,200	-
Division Net	11,652,458	**11,787,095**	**15,086,200**	-3,299,105	(22%)	**15,086,200**	-
Common & Fiscal *							
Revenue	63,654,164	67,435,028	89,739,800	-22,304,772	(25%)	90,004,000	264,200
Expenses	2,003,588	2,800,444	3,227,000	-426,556	(13%)	3,650,500	423,500
Division Net	61,650,576	-64,634,584	-86,512,800	-21,878,216	(25%)	-86,353,500	159,300
Municipal Operations Revenue	**92,289,501**	**96,494,058**	**126,363,600**	-29,869,542	(24%)	**127,785,000**	**1,421,400**
Municipal Operations Expenditures	**88,050,312**	**92,346,571**	**126,363,600**	-34,017,029	(27%)	**126,697,800**	**334,200**
Municipal Operations net Draw on Tax Levy	-4,239,189	-4,147,487	-	-63,886,572	(100%)	-1,087,200	**1,087,200**

* - Common & Fiscal include Corporate revenue and expenditures which are not directly related to specific departments. Revenue includes tax revenue, franchise fee revenue, utility admin fees, and interest revenue. Expenditures include office rental, interest expense, and potential contract settlement expenses.

Operating Summary Report by Division

Utility Operating

For the Period Ending September 30, 2013

		September, YTD Actual YTD $	Actual YTD (A)	Annual Budget (B)	$ Variance (B - A)	% Variance	Annual Forecast (C)	$ Variance (B - C)
Utilities								
Water								
	Revenue	7,470,366	7,944,834	10,188,100	-2,243,266	(22%)	10,488,100	300,000
	Expenses	5,540,157	5,947,041	7,690,100	-1,743,059	(23%)	7,696,600	6,500
	Transfer to Reserve	1,930,209	1,997,793	2,498,000	-500,207	(20%)	2,791,500	293,500
	Division Net	-	-	-	-	**0%**	-	-
Wastewater								
	Revenue	7,119,700	7,198,372	9,832,700	-2,634,328	(27%)	9,832,700	0
	Expenses	5,657,721	6,376,393	8,528,000	-2,151,607	(25%)	8,532,600	4,600
	Transfer to Reserve	1,461,979	821,979	1,304,700	-482,721	(37%)	1,300,100	-4,600
	Division Net	-	-	-	-	**0%**	-	-
Storm								
	Revenue	2,502,864	3,142,646	4,202,900	-1,060,254	(25%)	4,202,900	0
	Expenses	738,374	831,999	1,207,500	-375,501	(31%)	1,209,400	1,900
	Transfer to Reserve	1,764,490	2,310,647	2,995,400	-684,753	(23%)	2,993,500	-1,900
	Division Net	-	-	-	-	**0%**	-	-
Solid Waste Management								
	Revenue	4,193,404	4,302,262	6,049,400	-1,747,138	(29%)	6,049,400	0
	Expenses	3,249,596	4,275,925	5,732,600	-1,456,675	(25%)	5,736,300	3,700
	Transfer to Reserve	943,808	26,337	316,800	-290,463	(92%)	313,100	-3,700
	Division Net	-	-	-	-	**0%**	-	-
Utilities Revenue		21,286,334	22,588,114	30,273,100	-7,684,986	(25%)	30,573,100	300,000
Utilities Expenditures		15,185,847	17,431,358	23,158,200	-5,726,842	(25%)	23,174,900	16,700
Transfer to/from Reserve		6,100,487	5,156,756	7,114,900	-1,958,144	(28%)	7,398,200	283,300

Explanation of % Variance

The % variance column records the percentage difference between the year to date actual and yearly budget amounts. If revenues and expenditures incurred equally over months, the variance % would equal the number of months over 12. As timing differences arise on receipt of revenues and payment of expenditures, some variances may not correspond to the number of months passed.

Negative dollar variances indicate lower than budget and positive dollar variances indicate higher than budget.

Operating Summary by Municipal Services

For the Period Ending September 30, 2013

	Actual YTD $	2013 Net Budget $	Net Budget as a % Tax Base
Municipal Services			
Planning & Engineering Services	3,270,800	6,324,200	8%
Public Works	10,699,676	13,768,600	17%
Fire Services	8,615,271	11,705,500	14%
Transit Services	4,881,604	6,893,500	8%
Police Services	4,857,253	6,584,200	8%
By-Law Enforcement	236,067	437,200	1%
Cemetery	(14,047)	3,700	0%
Ambulance	(337,077)	(168,800)	0%
	32,209,547	45,548,100	56%
Economic Development			
Business & Tourism Development	457,645	782,600	1%
Community, Recreation & Culture Services			
Parks & Recreation	1,871,294	3,605,600	4%
Culture Services	4,436,616	6,713,400	8%
Family & Community Support Services	817,754	1,330,900	2%
	7,125,664	11,649,900	14%
Capital Financing			
Capital Financing	11,787,095	15,086,200	18%
Common & Fiscal			
Common & Fiscal	(4,184,888)	(4,832,900)	-6%
Administration & Support Services			
Information Technology Services	1,831,391	2,592,300	3%
Financial Services	2,234,078	2,178,100	3%
Human Resources	1,184,129	1,688,100	2%
Legal Services	1,221,130	1,998,000	2%
Corporate Strategic Services	543,999	886,800	1%
Corporate Communication	540,602	915,400	1%
City Manager	630,655	870,300	1%
Legislative Services	613,215	953,800	1%
Council	389,821	575,000	1%
Environment & Sustainabiltiy	365,594	591,600	1%
Assessment & Taxation Services	23,521	196,600	0%
	9,578,137	13,446,000	16%
Net Total	56,973,201 A	81,679,900 B	100%

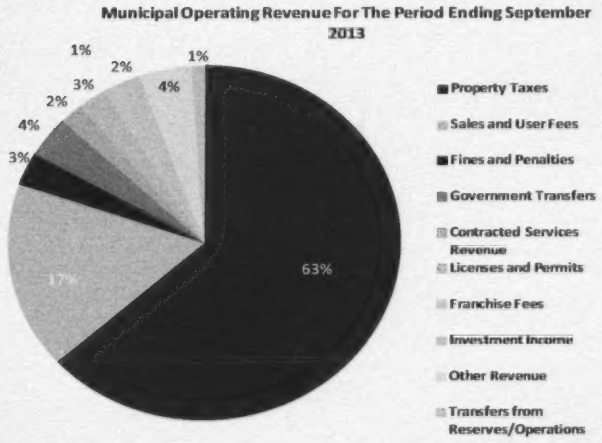
A- The net total equals the prorated municipal property tax levy for the first nine months as well as the excess of revenue over expenses.

B - The 2013 net budget total is the municipal property tax levy that was approved by Council on May 6, 2013.

Municipal Operating Revenue and Expenses

For the Period Ending September 30, 2013

	Actual YTD 30-Sep-12	Actual YTD 30-Sep-13	Budget 31-Dec-13	Forecast 31-Dec-13
Revenue	**$**	**$**	**$**	**$**
Property Taxes	58,048,686	61,104,139	81,679,900	81,879,900
Sales and User Fees	15,121,364	16,458,583	20,514,100	21,953,800
Fines and Penalties	2,873,337	2,905,499	4,269,800	3,780,000
Government Transfers	4,239,644	3,572,602	3,788,900	3,869,100
Contracted Services Revenue	1,791,252	1,827,081	2,417,000	2,417,000
Licenses and Permits	1,786,769	2,368,290	2,313,500	2,567,600
Franchise Fees	1,168,576	1,178,719	1,874,400	1,874,400
Investment Income	1,393,749	1,764,775	1,779,800	2,004,700
Other Revenue	4,425,697	4,233,866	5,852,800	5,590,000
Transfers from Reserves/Operations	1,440,426	1,080,501	1,873,400	1,848,500
	92,289,501	96,494,056	126,363,600	127,785,000
Expenses				
Salaries, Wages & Benefits	39,825,125	41,975,949	56,245,100	56,796,100
Contracted and General Services	12,224,562	13,110,825	20,830,100	20,608,100
Materials, Good and Utilities	8,688,598	8,880,581	12,342,800	12,410,700
Purchases from Other Governments	4,787,971	5,574,152	7,274,800	7,274,800
Interest on Long Term Debt	2,079,651	1,931,461	3,655,000	3,655,000
Transfers to Individuals & Organizations	3,095,914	2,247,772	2,952,200	2,951,800
Other Expenses	4,161,362	4,346,679	6,156,100	6,081,300
Debenture Repayment	3,466,178	3,020,999	3,962,800	3,962,800
Transfers to Reserves/Operations	9,720,950	11,258,150	12,944,700	12,957,200
	88,050,311	92,346,569	126,363,600	126,697,800
Operating Surplus for the period	**4,239,189**	**4,147,487**	**-**	**1,087,200**



Utility Operating Revenue and Expenses

For the Period Ending September 30, 2013

	Actual YTD 30-Sep-12	Actual YTD 30-Sep-13	Budget 31-Dec-13	Forecast 31-Dec-13
Revenue	$	$	$	$
Sales and User Fees	21,186,045	22,500,274	30,153,100	30,453,100
Fines and Penalties	80,075	84,802	87,100	87,100
Transfers from Reserves/Operations	20,214	3,037	32,900	32,900
	21,286,334	22,588,114	30,273,100	30,573,100
Expenses				
Purchases from Other Governments	5,884,492	6,811,650	8,704,800	8,704,800
Contracted and General Services	5,186,147	5,465,223	7,634,800	7,648,600
Salaries, Wages & Benefits	2,829,577	3,047,241	4,126,000	4,126,000
Materials, Good and Utilities	782,324	725,384	978,000	980,900
Other Expenses	503,307	456,260	762,400	762,400
Transfers to Operations	-	925,600	974,700	952,200
	15,185,847	17,431,358	23,180,700	23,174,900
Excess of revenue over expenses	**6,100,487**	**5,156,756**	**7,092,400**	**7,398,200**
Surplus transfer to reserves	6,100,487	5,156,756	7,092,400	7,398,200
Operating Surplus for the period	-	-	-	-

Statement of Reserves

For the Period Ending September 30, 2013

	Jan 1, 2013 Balance $	Forecasted Adjustments $	Dec 31, 2013 Forecasted $	Sept 30, 2013 Actuals $
Operating				
Stabilization	2,526,531	-468,382	2,058,149	2,262,414
Operating Carry Forwards				
Operating Carry Forward Fund	1,815,887	-762,240	1,053,647	1,215,568
Outside Agencies Carry Forward Fund	137,889	9,000	146,889	146,889
Community Significant Event Stimulus Fund	-	199,000	199,000	199,000
	1,953,777	-554,240	1,399,536	1,561,458
Insurance Risk	1,209,552	19,432	1,228,984	1,228,984
Automated Traffic Enforcement	448,908	181,600	630,508	585,105
LRT/BRT Reserve	229,546	-111,555	117,991	379,188
Operating Program	216,563	-74	216,489	216,889
RCMP Contract Expense Reserve	-	-	-	-
Total Operating	6,584,876	-933,219	5,651,657	6,234,037
Capital				
Internal Financing	262,373	370,381	632,753	632,753
Major Recreational Lands & Facilities				
Major Rec. Facilities Fund - City Wide	1,303,662	53,043	1,356,704	1,526,840
Major Rec. Facilities Fund - Neighbourhood	2,684,580	-95,946	2,588,634	2,681,812
Parkland	92,666	1,489	94,155	94,155
Dog License Fund	211,641	-20,490	191,151	270,944
	4,292,550	-61,905	4,230,644	4,573,752
Transportation				
General Transportation Fund	1,439,041	23,119	1,462,160	1,462,160
Public Transit Fund	2,511,651	265,000	2,776,651	2,731,454
	3,950,692	288,119	4,238,811	4,193,614
Lifecycle				
Equipment Replacement Fund	1,369,646	797,820	2,167,466	2,060,025
Emergency Services Equipment Replacement Fund	264,059	-119,221	144,838	316,718
Office Systems Replacement Fund	1,094,026	-835,976	258,050	1,348,772
Facilities Refurbishment Fund	170,430	21,036	191,466	186,835
Arden Theatre Repair & Refurbishment Fund	177,921	-108,627	69,294	205,142
Servus Place Replacement & Refurbishment Fund	426,571	250,961	677,532	624,647
Aquatics Facility Refurbishment Fund	193,470	136,157	329,626	314,023
Public Art Acquisition, Maintenance & Restoration Fund	80,254	-9,999	70,255	116,927
	3,776,376	132,150	3,908,526	5,173,090
Capital Asset Revolving Land				
Revolving Land	4,097,766	40,753	4,138,519	4,138,519
Facilities Fund	452,021	57,490	509,511	509,511
	4,549,787	98,243	4,648,030	4,648,030
Capital Funding Reserve				
Capital Fund	7,090,412	1,626,698	8,717,111	21,748,551
Outside Agencies Capital Fund	77,642	82,499	160,141	304,748
	7,168,055	1,709,197	8,877,252	22,053,299
Library Collection Reserve Fund	12,329	198	12,527	12,527
Total Capital	24,012,161	2,536,383	26,548,543	41,287,065
Utilities	16,449,445	-8,643,626	7,805,819	20,500,418
Total Reserves	47,046,482	-7,040,462	40,006,020	68,021,520

Investments

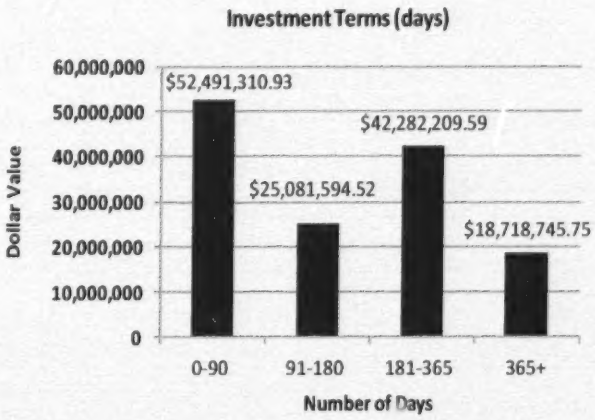
As at September 30, 2013 the City has $139 million in cash and investments.

The City of St. Albert's Investment Policy, C-FS-02, outlines the Investment Portfolio Policy. This policy is reviewed annually by Administration with any changes recommended to Council for approval.

- City Managed Cash and Short-term Investments – the primary goal is liquidity and capital preservation by investing in short-term secure investments for a term of up to three years or less.
- Custodian Managed Investment Portfolio – the primary purpose is to maintain capital preservation, while maximizing investment returns by accessing investment funds managed by professional fund managers.
- The City's investment policy restricts Administration from investing more than 75 per cent of funds in any one financial institution.
- The following chart shows the current portfolio distribution of both short term and long term funds by Financial Institution:

Financial Institution	Portfolio Amount	Percentage
Canadian Western Bank	$ 29,852,439.87	21%
Raymond James	$ 27,200,012.33	19%
Servus Credit Union	$ 20,312,295.89	15%
ATB Financial	$ 20,060,597.26	14%
CIBC Wood Gundy	$ 18,718,745.75	13%
Toronto Dominion	$ 17,222,728.86	13%
RBC Dominion Securities	$ 5,207,040.83	4%
	$ 138,573,860.79	100%

The following chart shows the current investment portfolio by term and interest rate range.



The City of St. Albert will maintain an investment portfolio that will be sufficiently liquid in order to meet its operating cash flow requirements that might be reasonably anticipated in the short and longer term. Under policy C-FS-02, any investments longer than three years must be administered through a Custodian and Administration is to manage investments less than three years.

Observations:

The cash and investment portfolio as at September 30, 2013 has a total value of $139 million. Funds have been invested to ensure the best term and corresponding interest rates are achieved for the upcoming months. To maximize returns on short-term investments City staff selects the highest investment yield based on quotes from up to 10 banks and investment firms, including eligible Credit Unions and the Canadian Chartered Banks. Any surplus cash balances are placed in a daily interest savings account to maximize interest income.

Benchmarking Data:

The following chart compares the City's portfolio performance by term to the Bank of Canada T-Bill and Bond rates as per the City's Investment Policy C-FS-02.

Overall, the rate of return realized from the City of St. Albert's investments is above the Bank of Canada T-Bill and Bond rates.

	St. Albert	Bank of Canada
Cash and Short Term Investments	Average Portfolio Rate	T-Bill Rate
0 - 90 Days	1.32%	1.01%
91 - 180 Days	1.73%	1.03%
181 - 365 Days	1.75%	1.08%
Long Term Investments		Bank of Canada 3 & 7 Yr Bond Rate
365 - 730 Days	2.10%	1.19% - 1.80%
2 - 8 Years	3.15%	1.19% - 1.80%

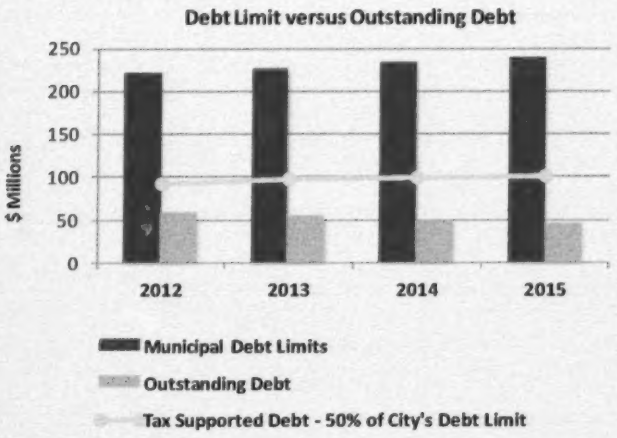
As at September 30, 2013, the City has earned $1,740,747 in investment income, which is 87 per cent of the year-to-date forecast.

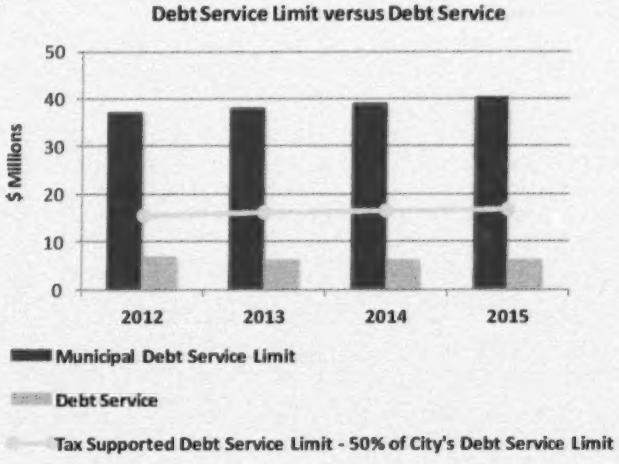
Summary of Debt

As at September 30, 2013, the City has $53.8 million debt outstanding, requiring servicing of $1.6 million. The debt will be $52.9 million by the end of the fiscal year.

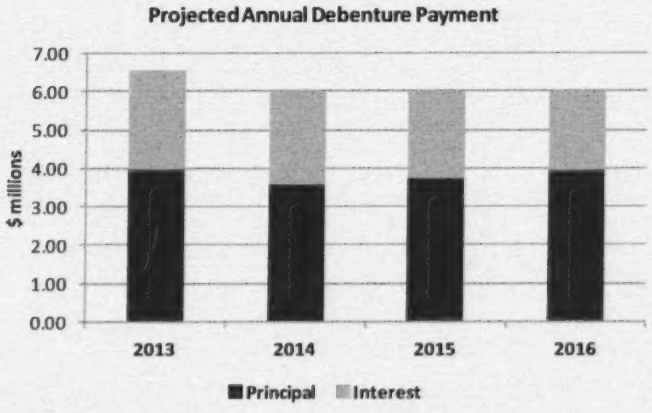
The City of St. Albert's Debt Management Policy, C-FS-03, outlines the types of debt and financing the City may undertake. According to the policy, the City Manager or designate shall report quarterly to Council regarding the City's compliance with this policy.

Under the Municipal Government Act, Alberta Regulation 255/2000, the debt limit for the City is calculated at 1.5 times its revenue, and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. In addition, C-FS-03 stipulates that the City shall adhere to an "internal debt limit" of 85 per cent of the debt limits prescribed by Provincial regulation and an "internal tax-supported debt limit" of 50 per cent of the City's internally-determined debt limit and debt services limits. As at December 31, 2012, the City's debt limit was $219.8 million and its service on debt limit was $36.6 million. The City of St. Albert's debt and service limits have consistently been well under the allowable debt limit.



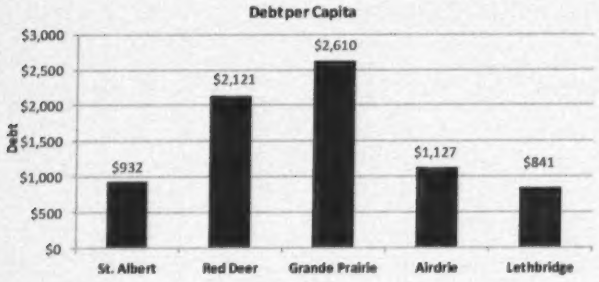


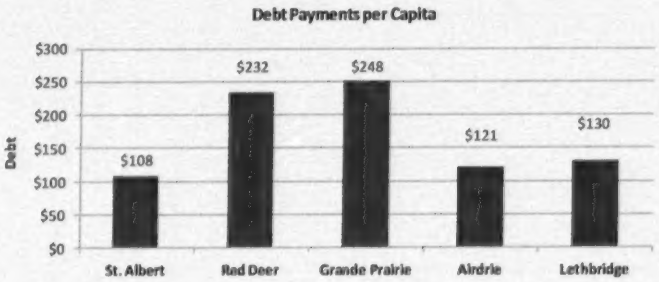
- Based on the population of 60,994 the debt per capita is $932 per annum. The debt payments per capita are $108 per annum.

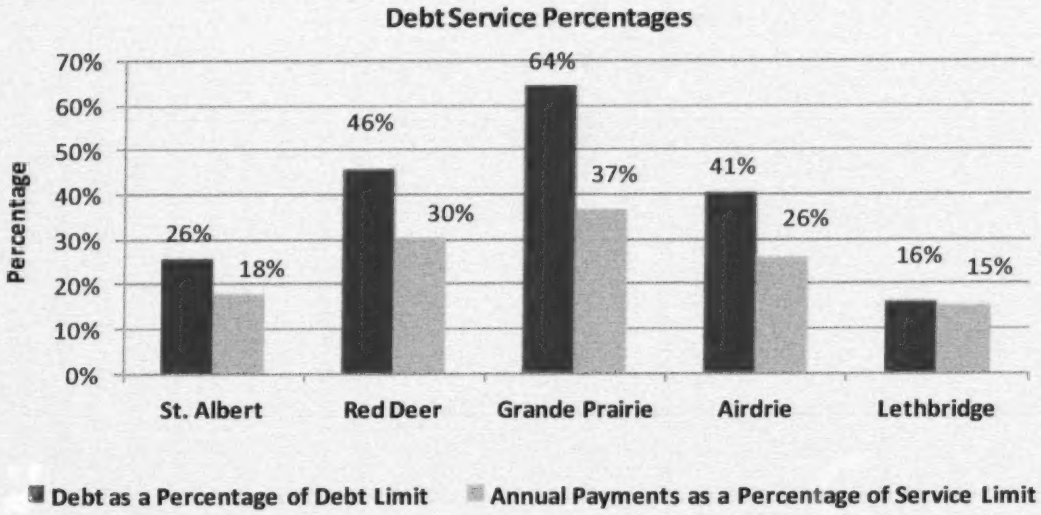


Debt Comparison to Comparable Municipalities

The following three charts compare the debt, debt payments per capita, and the debt service of St. Albert with similar municipalities. The information for the comparable municipalities was obtained from their 2012 Annual Financial Statements.







Observations

The City of St. Albert has the second lowest debt and debt service and the lowest debt payments per capita when compared to similar municipalities. The City is also below its internal tax-supported debt service limit.

Capital Expenditure Summary Report and Capital Budget Highlights

For the Period Ending September 30, 2013

	MUNICIPAL CAPITAL PROJECT TOTAL							
	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	No. of Projects
2013	4,510,231	15,335,400	15,127,700	10,825,169	70.60%	207,700	1.40%	43
2012	17,135,295	49,149,900	49,497,000	32,014,605	65.10%	-347,500	-0.70%	29
2011 & PRIOR	29,057,579	39,735,600	35,526,200	10,678,021	26.90%	4,209,400	10.60%	31
TOTAL MUNICIPAL PROJECTS	**50,703,105**	**104,220,900**	**100,151,300**	**53,517,795**	**51.40%**	**4,069,600**	**3.90%**	**103**

	UTILITY CAPITAL PROJECT TOTAL							
	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	No. of Projects
2013	1,423,027	19,692,700	19,692,700	18,269,673	92.80%	0	0.00%	20
2012	9,595,428	18,858,400	17,283,400	9,262,972	49.10%	1,575,000	8.40%	12
2011 & PRIOR	4,874,632	6,552,000	5,946,600	1,677,368	25.60%	605,400	9.20%	9
TOTAL UTILITY PROJECTS	**15,893,087**	**45,103,100**	**42,922,700**	**29,210,013**	**64.80%**	**2,180,400**	**4.80%**	**41**

Municipal Projects

- There are a total of 103 municipal capital projects that have been scheduled for 2013.
- For 2013, 43 new projects were approved. Of those projects, 28 have started with year-to-date expenses of $4.5 million. These projects have a forecast of $15.1 million out of the $15.3 million budget. The majority of the $207,700 variance relates to: savings of $80,000 in the purchase of three new transit buses, $23,000 in the purchase of a new Public Works tandem truck, $50,000 in the Red Willow trail overlay, and $50,000 in the installation of transportation signals this year. The unspent surplus funds from the transit buses will revert back to the Mobile Equipment Replacement Reserve, and the remaining unspent surplus will be transferred to the Capital Fund Reserve to fund future capital projects.
- From 2012, 29 projects were carried over from the prior period. A total of $17.1 million has been spent to date for these projects, with an additional $347,500 forecasted to be spent above the budget of $49.1 million. The $347,500 forecasted overage primarily relates to reallocation of $372,700 from 2011 to 2012 of the Community Capital Program.
- There are a total of 31 projects from 2011 and earlier that have yet to be completed. The current projects' expenditures to date are $29.1 million, with a forecasted surplus of $4.2 million from the original budget of $39.7 million. The surplus is mainly due to lower than estimated completion costs of $2.7 million from the construction of Ray Gibbon Drive Stage 3, and a reduction of $1.0 million from Anthony Henday Drive Connectors. Ray Gibbon Drive is a jointly funded project between the City of St. Albert and the Provincial Government. The $2.7 million dollar surplus funds will be partly allocated to the City's Capital Fund reserve to be used to fund future capital projects. Administration is currently working with the Province to address this project's unused grant. The $1.0 million that was not spent on the Anthony Henday Drive Connectors was funded from a Building Canada Fund grant. The unspent grant will become part of the future year's capital budget process to be used for other eligible projects.

Utilities Projects

- There are 41 projects scheduled for Utilities in 2013.
- Approved for 2013 were 20 new utility projects. Of those projects, 10 have started with year-to-date expenses of $1.4 million. The budget and forecast is set at $19.7 million.
- From 2012, 12 projects have remained open. A total of $9.6 million has been spent to-date, and a forecast of $17.3 million compared to a budget of $18.9 million. The $1.6 million variance relates to a reduction in the Riel Park Redevelopment Phase 3 & 4 project based on the most recent project estimate. These surplus dollars will revert back to the Utility Reserve to fund future utility capital projects.
- For 2011 and prior year projects, nine projects remain. The projects' forecast is $5.9 million with a positive variance over the budget of $605,400. This is a result of a surplus of $505,400 from the Wastewater Lift Station and $100,000 from the Havenwood Pond Reconstruction projects. These projects are almost complete and will not require the use of all budgeted funds. The surplus budget dollars for the two projects are funded from grants and the unused grants will be included in future years' utility capital budget process to fund eligible utility projects.

The following is a progress update for major capital projects.

Riel Park Redevelopment Phases 3 and 4 (412715) (Page 40)

The project is currently under budget and on schedule. This project was delayed slightly by rain in June, 2013, but the contractor is confident that this delay will not affect the August 1, 2014 field opening. Based on current project forecasts, this project is not expected to exceed $8 million of the approved budget. Both soccer and rugby fields will be closed until the opening to allow for the fields to properly knit. The project team continues to work closely with the primary stakeholders to keep them apprised of the progress.

Ray Gibbon Drive Stage 3 (41184) (Page 38)

The $17.1 million project is currently under-budget. The Phase 3 opening is expected to open in early November, 2013.

Entrance Signage and Landscape Beautification (41089C-11, 41090C, 412601 & 412106) (Pages 36, 37 and 38)

The Province granted the City permission to install signage within the TUC right-of-way during the fall of 2012. The $1 million project is on budget and scheduled to be completed by end of 2013.

Mission Avenue Reconstruction (412710, 412712, 40978A-10) (Page 38 and 39)

The Mission Avenue project is currently forecasted to remain on budget. Although delays due to poor weather, contractor delays and unforeseen site conditions in 2012 have plagued the project, it will be substantially completed in 2013.

East Water Supply Main Phase 2 (413417) (Page 39)

The East Water Supply main project will see the final extension to the Oakmont pump station, which will increase capacity for future development. The $5.5 million project is ongoing and completion is scheduled for the fall of 2013.

Veness Road Phase 2 (413409) (Page 36)

The $2.7 million project is on budget and will be substantially complete by year end.

2013 Capital Project Reallocation (Various)

Through the tendering process for 2013, several projects had come under budget, and a surplus of funds was made available. To address these surplus dollars, on June 17, 2013, Council passed the following motion no. C276-2013; that Administration allocate $800,000 from the approved Collector Reconstruction Project #413402 to repair unplanned road base failures; that Administration allocate $218,309 from the approved Sidewalk Project #413407 to complete additional bus pad retrofits and sidewalk rehabilitation; and that Administration utilize $130,823 from the approved Collector and Local Overlay Project #413403 to complete resurfacing along the entire length of RR 540.

The approved motion, has enabled Administration to further the original scope of the project and complete work that addresses high priority Repair, Maintain and Replace (RMR) projects and continue the City's approach to effective and sustainable infrastructure management. No budget adjustments were required, as the amendment was made only to the scope of the project to include these new items within the approved project budget.

Further detailed information on the Third Quarter results for Capital Projects can be found in Appendix 2.

Appendix 1

Operating Summary Report by Department

For the Period Ending September 30, 2013

	Quarter to Date Prior Year	Quarter to Date Current Year	% Change	Year to Date Prior Year	Year to Date Current Year (A)	% Change	Annual Budget (B)	Annual Forecast (C)	$ Variance (B-C)	% of Forecast Spent
St. Albert										
Council										
Council										
Revenue	4,189	23,217	454%	11,020	25,734	134%	29,000	29,000	0	89%
Expenses	109,612	130,755	19%	447,521	415,555	(7%)	604,000	584,900	19,100	71%
Department Net	**105,423**	**107,538**	2%	436,501	389,821	(11%)	**575,000**	**555,900**	19,100	70%
Division Net	**105,423**	**107,538**	2%	436,501	389,821	(11%)	**575,000**	**555,900**	19,100	70%
City Manager's Office										
City Manager										
Revenue	0	0	0%	0	0	0%	0	0	0	0%
Expenses	204,268	283,259	39%	521,001	630,655	21%	870,300	849,300	21,000	74%
Department Net	**204,268**	**283,259**	39%	521,001	630,655	21%	**870,300**	**849,300**	21,000	74%
Legal Services										
Revenue	1,611	5,581	246%	4,609	21,459	366%	4,500	4,500	0	477%
Expenses	295,584	313,150	6%	1,217,562	1,242,589	2%	2,002,500	1,897,300	105,200	65%
Department Net	**293,973**	**307,569**	5%	1,212,953	1,221,130	1%	**1,998,000**	**1,892,800**	105,200	65%
Division Net	**498,241**	**590,828**	19%	1,733,954	1,851,785	7%	**2,868,300**	**2,742,100**	126,200	68%
Corporate Strategic Services										
Corporate Strategic Services Admin										
Revenue	0	0	0%	82	0	(100%)	0	0	0	0%
Expenses	97,684	89,341	(9%)	238,769	224,486	(6%)	334,000	329,400	4,600	68%
Department Net	**97,684**	**89,341**	(9%)	238,687	224,486	(6%)	**334,000**	**329,400**	4,600	68%
Strategic Services										
Revenue	0	0	0%	0	0	0%	26,500	26,500	0	0%
Expenses	0	57,505	0%	0	133,876	0%	299,100	226,000	73,100	59%
Department Net	**0**	**57,505**	0%	0	133,876	0%	**272,600**	**199,500**	73,100	67%
Corporate Planning										
Expenses	26,143	67,395	158%	136,093	185,637	36%	280,200	253,400	26,800	73%
Department Net	**26,143**	**67,395**	158%	136,093	185,637	36%	**280,200**	**253,400**	26,800	73%
Environment & Sustainability										
Revenue	1,983	4,907	147%	29,345	24,160	(18%)	187,600	187,600	0	13%
Expenses	117,215	131,177	12%	347,299	389,754	12%	779,200	757,000	22,200	51%
Department Net	**115,232**	**126,270**	10%	317,954	365,594	15%	**591,600**	**569,400**	22,200	64%
Corporate Communication & Marketing										
Revenue	979	0	(100%)	1,397	0	(100%)	0	0	0	0%
Expenses	181,899	200,857	10%	562,106	540,602	(4%)	915,400	788,300	127,100	69%
Department Net	**180,920**	**200,857**	11%	560,709	540,602	(4%)	**915,400**	**788,300**	127,100	69%
Human Resources										
Revenue	24,222	47,229	95%	140,203	136,599	(3%)	80,100	126,500	46,400	108%
Expenses	457,470	417,311	(9%)	1,356,195	1,320,728	(3%)	1,768,200	1,808,300	-40,100	73%
Department Net	**433,248**	**370,082**	(15%)	1,215,992	1,184,129	(3%)	**1,688,100**	**1,681,800**	6,300	70%

Appendix 1 (cont'd)

	Quarter to Date Prior Year	Quarter to Date Current Year	% Change	Year to Date Prior Year	Year to Date Current Year (A)	% Change	Annual Budget (B)	Annual Forecast (C)	$ Variance (B-C)	% of Forecast Spent
Information Technology Services										
Revenue	0	0	0%	0	0	0%	87,000	87,000	0	0%
Expenses	598,254	541,782	(9%)	1,900,597	1,831,391	(4%)	2,679,300	2,532,000	147,300	72%
Department Net	**598,254**	**541,782**	(9%)	1,900,597	1,831,391	(4%)	**2,592,300**	**2,445,000**	147,300	75%
Legislative Services										
Revenue	32,778	29,303	(11%)	151,872	70,973	(53%)	249,000	253,600	4,600	28%
Expenses	215,515	274,211	27%	658,429	670,141	2%	1,206,500	1,132,300	74,200	59%
Department Net	**182,737**	**244,908**	34%	506,557	599,168	18%	**957,500**	**878,700**	78,800	68%
Division Net	**1,634,218**	**1,698,140**	4%	4,876,589	5,064,883	4%	**7,631,700**	**7,145,500**	486,200	71%
Community & Protective Services										
Community Services Administration										
Revenue	95,343	76	(100%)	275,408	50,081	(82%)	65,500	65,500	0	76%
Expenses	295,433	168,702	(43%)	845,426	632,479	(25%)	869,900	869,900	0	73%
Department Net	**200,090**	**168,778**	(16%)	570,018	582,398	2%	**804,400**	**804,400**	0	72%
Culture Services										
Revenue	849,140	569,286	(33%)	1,634,898	1,479,533	(10%)	1,844,400	1,696,900	-147,500	87%
Expenses	957,476	817,308	(15%)	3,098,198	2,642,787	(15%)	3,865,600	3,818,800	46,800	69%
Department Net	**108,336**	**248,022**	129%	1,463,300	1,163,254	(21%)	**2,021,200**	**2,121,900**	-100,700	55%
Family & Community Support Services										
Revenue	358,227	336,068	(6%)	1,183,074	1,186,909	0%	1,362,600	1,410,600	48,000	84%
Expenses	476,011	475,033	(0%)	1,538,635	1,559,363	1%	2,157,200	2,114,200	43,000	74%
Department Net	**117,784**	**138,965**	18%	355,561	372,454	5%	**794,600**	**703,600**	91,000	53%
Fire Services										
Revenue	753,909	805,499	7%	2,898,690	2,415,263	(17%)	3,127,200	3,285,400	158,200	74%
Expenses	3,551,139	3,365,995	(5%)	11,573,390	10,693,458	(8%)	14,663,900	15,277,600	-613,700	70%
Department Net	**2,797,230**	**2,560,496**	(8%)	8,674,700	8,278,195	(5%)	**11,536,700**	**11,992,200**	-455,500	69%
Police Services										
Revenue	1,136,834	1,056,183	(7%)	4,133,255	4,085,377	(1%)	5,409,200	4,909,500	-499,700	83%
Expenses	2,826,651	3,330,433	18%	8,213,328	9,178,698	12%	12,430,600	12,275,200	155,400	75%
Department Net	**1,689,817**	**2,274,250**	35%	4,080,073	5,093,321	25%	**7,021,400**	**7,365,700**	-344,300	69%
Recreation Services										
Revenue	524,811	475,553	(9%)	1,636,082	1,450,524	(11%)	1,613,100	1,907,100	294,000	76%
Expenses	1,149,763	1,090,648	(5%)	3,531,187	3,226,160	(9%)	4,502,000	4,490,700	11,300	72%
Department Net	**624,952**	**615,095**	(2%)	1,895,105	1,775,636	(6%)	**2,888,900**	**2,583,600**	305,300	69%
Servus Credit Union Place										
Revenue	1,929,307	2,135,525	11%	6,022,120	6,525,404	8%	8,332,100	8,754,100	422,000	75%
Expenses	2,124,469	2,159,721	2%	6,349,263	6,621,062	4%	9,048,800	9,169,000	-120,200	72%
Department Net	**195,162**	**24,196**	(88%)	327,143	95,658	(71%)	**716,700**	**414,900**	301,800	23%
Outside Agencies										
Revenue	0	1,100	0%	892,650	898,344	1%	920,500	920,500	0	98%
Expenses	1,220,183	1,308,457	7%	3,838,987	4,034,608	5%	5,344,600	5,344,600	0	75%
Department Net	**1,220,183**	**1,307,357**	7%	2,946,337	3,136,264	6%	**4,424,100**	**4,424,100**	0	71%
Division Net	**6,953,554**	**7,337,159**	6%	20,312,237	20,497,180	1%	**30,208,000**	**30,410,400**	-202,400	67%
Planning & Engineering Services										
Engineering Services & Admin. Support										
Revenue	24,723	141,305	472%	147,023	250,492	70%	214,700	300,700	86,000	83%
Expenses	1,145,760	1,380,381	20%	3,562,381	3,683,485	3%	5,632,600	5,735,500	-102,900	64%
Department Net	**1,121,037**	**1,239,076**	11%	3,415,358	3,432,993	1%	**5,417,900**	**5,434,800**	-16,900	63%

Appendix 1 (cont'd)

	Quarter to Date Prior Year	Quarter to Date Current Year	% Change	Year to Date Prior Year	Year to Date Current Year (A)	% Change	Annual Budget (B)	Annual Forecast (C)	$ Variance (B-C)	% of Forecast Spent
Planning & Development										
Revenue	590,831	635,739	8%	1,957,794	2,041,545	4%	1,773,500	2,197,900	424,400	93%
Expenses	608,363	638,993	5%	2,307,612	1,879,352	(19%)	2,679,800	2,672,000	-7,800	70%
Department Net	**17,532**	**3,254**	(81%)	349,818	162,193	(146%)	**906,300**	**474,100**	-432,200	(34%)
Division Net	**1,138,569**	**1,242,330**	9%	3,765,176	3,270,800	(13%)	**6,324,200**	**5,908,900**	-415,300	55%
Infrastructure Services										
Public Works										
Revenue	1,162,835	1,577,340	36%	3,408,993	4,059,045	19%	5,417,900	5,402,900	-15,000	75%
Expenses	4,127,887	4,897,775	19%	12,109,513	14,758,721	22%	19,186,500	19,363,100	176,600	76%
Department Net	**2,965,052**	**3,320,435**	12%	8,700,520	10,699,676	23%	**13,768,600**	**13,960,200**	191,600	77%
Transit Services										
Revenue	986,708	840,243	(15%)	2,722,751	2,865,031	5%	3,983,300	4,291,400	308,100	67%
Expenses	2,305,366	2,516,651	9%	6,985,541	7,746,635	11%	10,876,800	10,880,300	3,500	71%
Department Net	**1,318,658**	**1,676,408**	27%	4,262,790	4,881,604	15%	**6,893,500**	**6,588,900**	-304,600	74%
Division Net	**4,283,710**	**4,996,843**	17%	12,963,310	15,581,280	20%	**20,662,100**	**20,549,100**	-113,000	76%
Finance & Assessment Services										
Assessment & Taxation Services										
Revenue	383,111	399,224	4%	796,136	839,439	5%	1,030,400	1,074,800	44,400	78%
Expenses	286,001	291,672	2%	849,034	862,960	2%	1,227,000	1,202,500	-24,500	72%
Department Net	**97,110**	**107,552**	11%	52,898	23,521	(56%)	**196,600**	**127,700**	-68,900	18%
Financial Services										
Revenue	20,565	7,289	(65%)	30,802	20,226	(34%)	29,600	37,500	7,900	54%
Expenses	479,745	505,978	5%	1,474,369	1,583,312	7%	2,207,700	2,131,500	-76,200	74%
Department Net	**459,180**	**498,689**	9%	1,443,567	1,563,086	8%	**2,178,100**	**2,094,000**	-84,100	75%
Division Net	**362,070**	**391,137**	8%	1,496,465	1,586,607	6%	**2,374,700**	**2,221,700**	-153,000	71%
Economic Development										
Business & Tourism Development										
Revenue	169,240	221,804	31%	518,382	574,142	11%	801,100	776,500	-24,600	74%
Expenses	288,244	404,625	40%	693,079	1,031,788	49%	1,583,700	1,423,000	-160,700	73%
Department Net	**119,004**	**182,821**	54%	174,697	457,646	162%	**782,600**	**646,500**	-136,100	71%
Division Net	**119,004**	**182,821**	54%	174,697	457,646	162%	**782,600**	**646,500**	-136,100	71%
Capital Financing										
Capital Financing										
Revenue	0	0	0%	38,750	38,750	0%	35,000	35,000	0	111%
Expenses	2,005,134	2,090,626	4%	11,691,208	11,825,845	1%	15,121,200	15,121,200	0	78%
Department Net	**2,005,134**	**2,090,626**	4%	11,652,458	11,787,095	1%	**15,086,200**	**15,086,200**	0	78%
Division Net	**2,005,134**	**2,090,626**	4%	11,652,458	11,787,095	1%	**15,086,200**	**15,086,200**	0	78%
Common & Fiscal										
Tax Revenue & Requisitions										
Revenue	19,386,196	20,623,120	6%	58,217,336	61,484,830	6%	82,085,900	82,125,900	40,000	75%
Expenses	71,247	71,599	0%	309,026	364,142	18%	497,400	502,900	5,500	72%
Department Net	**19,314,949**	**20,551,521**	6%	57,908,310	61,120,688	6%	-81,588,500	-81,623,000	-34,500	75%
Corporate Financial										
Revenue	1,878,099	2,121,629	13%	5,436,828	5,950,198	9%	7,653,900	7,878,100	224,200	76%
Expenses	481,490	335,765	(30%)	1,694,562	2,436,302	44%	2,729,600	3,147,600	418,000	77%
Department Net	**1,396,609**	**1,785,864**	28%	3,742,266	3,513,896	(6%)	-4,924,300	-4,730,500	193,800	74%
Division Net	**20,711,558**	**22,337,385**	8%	61,650,576	64,634,584	5%	-86,512,800	-86,353,500	159,300	75%
Municipal Operations Revenue	**30,315,641**	**32,057,068**	6%	**92,289,500**	**96,494,058**	5%	**126,363,600**	**127,785,000**	1,421,400	76%
Municipal Operations Expenditures	**26,704,006**	**28,357,105**	6%	**88,050,311**	**92,346,571**	5%	**126,363,600**	**126,697,800**	334,200	73%
Municipal Operations net Draw on Tax Levy	-3,611,635	-3,699,963	2%	-4,239,189	-4,147,487	(2%)	**0**	-1,087,200	-1,087,200	381%

Appendix 1 (cont'd)

	Quarter to Date Prior Year	Quarter to Date Current Year	% Change	Year to Date Prior Year	Year to Date Current Year (A)	% Change	Annual Budget (B)	Annual Forecast (C)	$ Variance (B-C)	% of Forecast Spent
St. Albert										
Utilities										
Water										
Water										
Revenue	2,726,543	2,986,844	(210%)	7,470,366	7,944,834	6%	10,188,100	10,488,100	300,000	76%
Expenses	3,499,767	2,106,863	(160%)	5,540,157	5,947,041	7%	7,690,100	7,696,600	6,500	77%
Transfer to Reserve	773,224	879,981	14%	1,930,209	1,997,793	4%	2,498,000	2,791,500	293,500	72%
Division Net	-	-	0%	-	-	0%	-	-	-	0%
Wastewater										
Wastewater										
Revenue	2,595,298	2,734,801	(205%)	7,119,700	7,198,372	1%	9,832,700	9,832,700	-	73%
Expenses	2,975,738	2,386,908	(180%)	5,657,721	6,376,393	13%	8,528,000	8,532,600	4,600	75%
Transfer to Reserve	380,440	347,893	(9%)	1,461,979	821,979	(44%)	1,304,700	1,300,100	-4,600	63%
Division Net	-	-	0%	-	-	0%	-	-	-	0%
Storm										
Storm										
Revenue	839,540	1,129,623	(235%)	2,502,864	3,142,646	26%	4,202,900	4,202,900	-	75%
Expenses	1,368,969	400,306	(129%)	738,374	831,999	13%	1,207,500	1,209,400	1,900	69%
Transfer to Reserve	529,429	729,317	38%	1,764,490	2,310,647	31%	2,995,400	2,993,500	-1,900	77%
Division Net	-	-	0%	-	-	0%	-	-	-	0%
Solid Waste Management										
Solid Waste Management										
Revenue	1,407,382	1,410,862	(200%)	4,193,404	4,302,262	3%	6,049,400	6,049,400	-	71%
Expenses	1,972,612	2,408,555	(222%)	3,249,596	4,275,925	32%	5,732,600	5,736,300	3,700	75%
Transfer to Reserve	565,230	-997,693	(277%)	943,808	26,337	(97%)	316,800	313,100	-3,700	8%
Division Net	-	-	0%	-	-	0%	-	-	-	0%
Utilities Revenue	7,568,763	8,262,130	(209%)	21,286,334	22,588,114	6%	30,273,100	30,573,100	300,000	74%
Utilities Expenditures	9,817,086	7,302,631	(174%)	15,185,848	17,431,358	15%	23,158,200	23,174,900	16,700	75%
Transfer to/from Reserve	2,248,323	959,499	(57%)	6,100,486	5,156,756	(15%)	7,114,900	7,398,200	283,300	70%

Explanation of % Variance

The % variance column records the percentage difference between the year to date actual and yearly budget amounts. If revenues and expenditures incurred equally over months, the variance % would equal the number of months over 12. As timing differences arise on receipt of revenues and payment of expenditures, some variances may not correspond to the number of months passed.

Negative dollar variances indicate lower than budget and positive dollar variances indicate higher than budget.

Appendix 2

Capital Projects by Year

For the Period Ending September 30, 2013

Project Description	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
	PROJECT TOTAL							
Entity #01 St. Albert								
2013 Municipal Projects								
Division #1000 Council								
Cost Centre #1010 Council								
413101 NABI Building Fund	25,000	25,000	25,000	0	0.0%	0	0.0%	
Total Division #1000 Council	25,000	25,000	25,000	0	0.0%	0	0.0%	1
Division #2300 Corporate Strategic Services								
Cost Centre #2015 Corporate Strategic Services Administration								
413505 Performance Measurement System	0	50,000	50,000	50,000	100.0%	0	0.0%	
Cost Centre #2240 Corporate Communication & Marketing								
413504 Website Project	0	75,000	75,000	75,000	100.0%	0	0.0%	
Cost Centre #5200 Human Resources								
413503 HR Electronic Recruiment Software	0	50,000	50,000	50,000	100.0%	0	0.0%	
Cost Centre #5400 Information Services								
413501 Office Systems Replacement Plan	38,840	453,400	453,400	414,560	91.4%	0	0.0%	
413502 Office Automation Program	24,599	50,000	50,000	25,401	50.8%	0	0.0%	
Total Division #2300 Corporate Strategic Services	63,439	678,400	678,400	614,961	90.6%	0	0.0%	5
Division #3000 Community & Protective Services								
Cost Centre #3109 Aquatics Administration								
413302 Aquatics Lifecycle Plan	12,295	40,400	30,700	28,105	69.6%	9,700	24.0%	
Cost Centre #3165 Servus Place - Administration								
413301 Servus Place Life Cycle Replacement Progra	193,785	255,000	255,000	61,215	24.0%	0	0.0%	
Cost Centre #3170 Parks & Naturalization								
413305 Sportfield Refurbishment Program	54,493	200,000	200,000	145,507	72.8%	0	0.0%	
413306 City Parks Refurbishment Plan/Implementatio	0	100,000	100,000	100,000	100.0%	0	0.0%	
413307 Kingswood Neighbourhood Playground	0	100,000	100,000	100,000	100.0%	0	0.0%	
413310 Erin Ridge Trail Development Phase 2 - Desig	41,219	100,000	100,000	58,781	58.8%	0	0.0%	
413314 Pickleball Courts	0	14,300	14,300	14,300	100.0%	0	0.0%	
Cost Centre #3200 Cultural Administration								
413309 Chevigny House	32,121	100,000	100,000	67,879	67.9%	0	0.0%	
Cost Centre #3300 Arden Theatre Administration								
413304 Arden Theatre Replacement Plan	20,982	275,000	280,000	254,018	92.4%	(5,000)	-1.8%	
Cost Centre #3400 Fire Administration								
413303 Emergency Services Equipment Replacemen	41,820	243,700	243,700	201,880	82.8%	0	0.0%	
413313 Lifecycle Maintenance for Firehall 1, 2, 3	50,000	50,000	50,000	0	0.0%	0	0.0%	
Cost Centre #3600 Community Services Administration								
413308 Community Capital Program	126,600	250,000	250,000	123,400	49.4%	0	0.0%	
413311 Community Support Centre	0	50,000	50,000	50,000	100.0%	0	0.0%	
Total Division #3000 Community & Protective Services	573,314	1,778,400	1,773,700	1,205,086	67.8%	4,700	0.3%	13

Appendix 2 (cont'd)

Project Description		Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
		********** PROJECT TOTAL **********							
Division #4000 Planning & Engineering Services									
Cost Centre #4000 Engineering Services									
413410	Sr Project Mgr	0	86,500	86,500	86,500	100.0%	0	0.0%	
413411	Project Coordinator	43,636	67,000	67,000	23,364	34.9%	0	0.0%	
Cost Centre #4025 Roadway Services - Contracts									
413401	Arterial Asphalt Overlay Program	738,127	750,000	750,000	11,873	1.6%	0	0.0%	
413402	Collector Reconstruct Program	170,048	2,300,000	2,300,000	2,129,952	92.6%	0	0.0%	
413403	Collector/Local Asphalt Overlay Program	195,846	2,650,000	2,650,000	2,454,154	92.6%	0	0.0%	
413404	Local Reconstruct Program	0	160,000	160,000	160,000	100.0%	0	0.0%	
413405	Permanent Line Marking Rehabilitation	59,566	128,000	128,000	68,434	53.5%	0	0.0%	
413406	Red Willow Trail Overlay Program	16,064	150,000	100,000	133,936	89.3%	50,000	33.3%	
413407	Sidewalk Program	219,557	500,000	500,000	280,443	56.1%	0	0.0%	
413409	Veness Road Upgrade (142 St)	716,412	2,700,000	2,700,000	1,983,588	73.5%	0	0.0%	
413412	Railroad Safety Enhancement (Meadowview	0	250,000	250,000	250,000	100.0%	0	0.0%	
413413	Ray Gibbon Drive Walkway	0	50,000	50,000	50,000	100.0%	0	0.0%	
Cost Centre #4160 Traffic Signals									
413408	Transportation Systems Mgmt (Signals)	510,280	746,000	696,000	235,720	31.6%	50,000	6.7%	
Total Division #4000 Planning & Engineering Services		2,669,536	10,537,500	10,437,500	7,867,964	74.7%	100,000	0.9%	13
Division #4500 Infrastructure Services									
Cost Centre #4110 Garage Operations									
413801	PW Mobile Equipment Replacement Plan	375,985	603,000	603,000	227,015	37.6%	0	0.0%	
413808	PW Tandem Truck	8,218	225,000	202,000	216,782	96.3%	23,000	10.2%	
Cost Centre #4120 Public Works Buildings									
413806	PW Shop Equipment & Yard	36,662	70,000	70,000	33,338	47.6%	0	0.0%	
Cost Centre #4165 Street Signs									
413807	PW Subdivision Signage & Amenities	30,335	46,900	46,900	16,565	35.3%	0	0.0%	
Cost Centre #4600 Transit Administration									
413809	LRT Functional Study	0	250,000	250,000	250,000	100.0%	0	0.0%	
Cost Centre #4640 Transit Bus Maintenance									
413802	Transit Replacement Plan	485,194	660,000	580,000	174,806	26.5%	80,000	12.1%	
Cost Centre #4750 Other Civic Buildings									
413803	Cemetery Improvements	0	15,000	15,000	15,000	100.0%	0	0.0%	
413805	PW Energy Efficiency Program	0	56,200	56,200	56,200	100.0%	0	0.0%	
Cost Centre #6210 St. Albert Place									
413804	PW - St. Albert Place	207,310	255,000	255,000	47,690	18.7%	0	0.0%	
Total Division #4500 Infrastructure Services		1,143,705	2,181,100	2,078,100	1,037,395	47.6%	103,000	4.7%	9
Division #5500 Economic Development									
Cost Centre #2100 Business Development									
413602	Wayfinding Signage Implementation	0	100,000	100,000	100,000	100.0%	0	0.0%	
Cost Centre #5130 Business Licensing									
413601	Tempest Business License Software	35,238	35,000	35,000	(238)	-0.7%	0	0.0%	
Total Division #5500 Economic Development		35,238	135,000	135,000	99,762	73.9%	0	0.0%	2
	2013 Total Entity #01 St. Albert	**4,510,231**	**15,335,400**	**15,127,700**	**10,825,169**	**70.6%**	**207,700**	**1.4%**	**43**
2012 Municipal Projects									
Division #1000 Council									
Cost Centre #1010 Council									
412101	Train Whistle Cessation (McKenney & Ray G	28,093	150,000	150,000	121,907	81.3%	0	0.0%	
412102	Mountain Bike Skills Park	4,864	175,000	175,000	170,136	97.2%	0	0.0%	
412103	White Spruce Forest	4,513	25,000	25,000	20,487	81.9%	0	0.0%	
412105	Heritage Lake Enhancement	30,318	57,900	32,000	27,582	47.6%	25,900	44.7%	
412106	Entrance Landscaping Beautification	23,325	500,000	500,000	476,675	95.3%	0	0.0%	
412107	Special Olympics Legacy Project	17,853	25,000	25,000	7,147	28.6%	0	0.0%	
Total Division #1000 Council		108,965	932,900	907,000	823,935	88.3%	25,900	2.8%	6
Division #2000 City Manager's Office									
Cost Centre #6100 Central Supply									
412203	Office Systems Replacement Plan	110,246	202,300	125,200	92,054	45.5%	77,100	38.1%	
Total Division #2000 City Manager's Office		110,246	202,300	125,200	92,054	45.5%	77,100	38.1%	1

Appendix 2 (cont'd)

Project Description	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
	********** PROJECT TOTAL **********							
Division #2300 Corporate Strategic Services								
Cost Centre #2240 Corporate Communication & Marketing								
412504 Webstreaming East Board Room (SCF)	34,830	37,000	37,000	2,170	5.9%	0	0.0%	
Cost Centre #5400 Information Services								
412501 Office Systems Replacement Plan	161,407	652,100	652,100	490,693	75.2%	0	0.0%	
Total Division #2300 Corporate Strategic Services	196,237	689,100	689,100	492,863	71.5%	0	0.0%	2
Division #3000 Community & Protective Services								
Cost Centre #3200 Cultural Administration								
412309 Chevigny House	91,558	100,000	100,000	8,442	8.4%	0	0.0%	
Cost Centre #3505 Police Accommodations								
412311 Police Services Building (MG) Purchase	5,709,495	5,625,000	5,709,500	(84,495)	-1.5%	(84,500)	-1.5%	
Cost Centre #3600 Community Services Administration								
412308 Community Capital Program	286,774	250,000	622,700	(36,774)	-14.7%	(372,700)	-149.1%	
Total Division #3000 Community & Protective Services	6,087,827	5,975,000	6,432,200	(112,827)	-1.9%	(457,200)	-7.7%	3
Division #4000 Planning & Engineering Services								
Cost Centre #4025 Roadway Services - Contracts								
412403 Arterial Asphalt Overlay Program	1,460,159	1,500,000	1,500,000	39,841	2.7%	0	0.0%	
412404 Collector Reconstruct Program	75,507	150,000	150,000	74,493	49.7%	0	0.0%	
412405 Collector/Local Asphalt Overlay Program	2,024,524	2,000,000	2,000,000	(24,524)	-1.2%	0	0.0%	
412406 Local Reconstruct Program	1,541,252	1,300,000	1,300,000	(241,252)	-18.6%	0	0.0%	
412410 Red Willow Trail Overlay Program	119,839	150,000	140,000	30,161	20.1%	10,000	6.7%	
412415 Veness Road Upgrade (142 St)	3,379,985	3,500,000	3,500,000	120,015	3.4%	0	0.0%	
412417 Barrier Wall on St. Albert Trail Rehabilitation	221,606	200,000	200,000	(21,606)	-10.8%	0	0.0%	
Total Division #4000 Planning & Engineering Services	8,822,872	8,800,000	8,790,000	(22,872)	-0.3%	10,000	0.1%	7
Division #4500 Infrastructure Services								
Cost Centre #4110 Garage Operations								
412401 PW Mobile Equipment Replacement Plan	1,067,031	1,081,000	1,081,000	13,969	1.3%	0	0.0%	
Cost Centre #4165 Street Signs								
412414 PW Regulatory and Street Signage Upgrades	7,215	25,000	15,000	17,785	71.1%	10,000	40.0%	
Cost Centre #4225 Playfields & Playgrounds								
412305 Sportfield Refurbishment Program	155,320	150,000	150,000	(5,320)	-3.5%	0	0.0%	
412306 City Parks Refurbishment Plan/Implementation	112,253	100,000	113,300	(12,253)	-12.3%	(13,300)	-13.3%	
Cost Centre #4600 Transit Administration								
412420 Campbell Road Park & Ride	7,982	30,000,000	30,000,000	29,992,018	100.0%	0	0.0%	
Cost Centre #4750 Other Civic Buildings								
412411 PW Energy Efficiency Program	21,007	54,600	54,600	33,593	61.5%	0	0.0%	
Cost Centre #6210 St. Albert Place								
412418 PW - St. Albert Place	288,497	400,000	400,000	111,503	27.9%	0	0.0%	
Total Division #4500 Infrastructure Services	1,659,305	31,810,600	31,813,900	30,151,295	94.8%	(3,300)	0.0%	7
Division #5500 Economic Development								
Cost Centre #2100 Business Development								
412601 Entrance Signage	0	100,000	100,000	100,000	100.0%	0	0.0%	
Total Division #5500 Economic Development	0	100,000	100,000	100,000	100.0%	0	0.0%	1
Division #6500 Common & Fiscal								
Cost Centre #6010 General Corporate								
412108 Civic Space Capacity Initiative	0	490,000	490,000	490,000	100.0%	0	0.0%	
412202 Space Planning	149,843	150,000	150,000	157	0.1%	0	0.0%	
Total Division #6500 Common & Fiscal	149,843	640,000	640,000	490,157	76.6%	0	0.0%	2
2012 Total Entity #01 St. Albert	**17,135,295**	**49,149,900**	**49,497,400**	**32,014,605**	**65.1%**	(347,500)	**-0.7%**	**29**
2011 & Prior Year Municipal Projects								
Division #2300 Corporate Strategic Services								
Cost Centre #2315 Corporate GIS								
40940C-11 Corporate GIS Foundation Items	3,687	32,000	32,000	28,313	88.5%	0	0.0%	
Cost Centre #5400 Information Services								
40548C IT Strategic Plan	851,612	910,000	910,000	58,388	6.4%	(0)	0.0%	
40902 IT Office Systems Repl Plan 2011	123,304	225,000	225,000	101,696	45.2%	0	0.0%	
Total Division #2300 Corporate Strategic Services	978,602	1,167,000	1,167,000	188,398	16.1%	(0)	0.0%	3

Appendix 2 (cont'd)

Project Description	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
	********** PROJECT TOTAL **********							
Division #3000 Community & Protective Services								
Cost Centre #3100 Recreation Administration								
41118A Public Art Display City's Torches	2,766	10,000	3,300	7,234	72.3%	6,700	67.0%	
Cost Centre #3109 Aquatics Administration								
41125B Aquatics Lifecycle Plan	172,055	172,100	172,100	45	0.0%	0	0.0%	
Cost Centre #3110 Fountain Park Recreation Centre								
40959B FPRC - Meeting Room HVAC	66,351	75,000	66,400	8,649	11.5%	8,600	11.5%	
Cost Centre #3150 Community Recreation Programs								
40958A Founders Walk (150th Anniversary)	1,257,941	1,300,000	1,258,000	42,059	3.2%	42,000	3.2%	
Cost Centre #3167 Servus Place - Fitness Centre								
40939B Servus Place Fitness and Wellness expansic	79,069	100,000	100,000	20,931	20.9%	0	0.0%	
Cost Centre #3170 Parks & Naturalization								
40982A Northridge Park Development Phase 1/Phase	544,787	750,000	750,000	205,213	27.4%	0	0.0%	
41022A-11 Dog Park	91,118	100,000	100,000	8,882	8.9%	0	0.0%	
41131A Mountain Bike Skills Park - Design	0	25,000	25,000	25,000	100.0%	0	0.0%	
Cost Centre #3171 Community Recreation Facilities								
40918A Community Capital Program - Nordic Ski Club	157,500	175,000	175,000	17,500	10.0%	0	0.0%	
Cost Centre #3300 Arden Theatre Administration								
40929B-10 Arden Theatre Replacement Plan	539,051	600,000	539,100	60,949	10.2%	60,900	10.2%	
Cost Centre #3600 Community Services Administration								
40917B Community Capital Program	792,173	825,000	792,200	32,827	4.0%	32,800	4.0%	
40917B-10 Community Capital Program	202,932	500,000	204,200	297,068	59.4%	295,800	59.2%	
40917B-11 Community Capital Program	202,663	250,000	205,900	47,337	18.9%	44,100	17.6%	
40932C Community Recognition Program	156,198	160,000	160,000	3,802	2.4%	0	0.0%	
Total Division #3000 Community & Protective Services	4,264,605	5,042,100	4,551,200	777,496	15.4%	490,900	9.7%	14
Division #4500 Infrastructure Services								
Cost Centre #4100 Public Works Administration								
40802C-1 Office Systems (Hansen Software)	59,310	226,000	226,000	166,690	73.8%	0	0.0%	
Cost Centre #4130 Roadway Services								
40970A St. Albert Trail Urbanization Study	70,425	150,000	150,000	79,575	53.1%	0	0.0%	
40978A-10 Collector Reconstruct Program	1,240,894	1,380,000	1,380,000	139,106	10.1%	0	0.0%	
41020A Anthony Henday Drive Connectors (BCF)	10,502,036	12,023,500	11,000,000	1,521,464	12.7%	1,023,500	8.5%	
41119A Bridge Rehabilitation	541,114	600,000	600,000	58,886	9.8%	0	0.0%	
41184 Ray Gibbon Drive Stage 3A - Construction	10,070,005	17,190,000	14,500,000	7,119,995	41.4%	2,690,000	15.6%	
Cost Centre #4135 Sidewalks & Curbs								
40908A-11 Sidewalk Program	732,037	1,012,000	1,012,000	279,963	27.7%	0	0.0%	
40934A-10 Red Willow Trail Overlay Program	108,872	115,000	110,000	6,128	5.3%	5,000	4.3%	
Cost Centre #4225 Playfields & Playgrounds								
41126A Sportfield Refurbishment Program	74,523	100,000	100,000	25,477	25.5%	0	0.0%	
Cost Centre #4610 Transit System Operations								
40954C Drive Camera (Incident Video)	0	105,000	105,000	105,000	100.0%	0	0.0%	
Cost Centre #4750 Other Civic Buildings								
41132B City Building Rehabilitation	56,250	100,000	100,000	43,750	43.8%	0	0.0%	
Total Division #4500 Infrastructure Services	23,455,465	33,001,500	29,283,000	9,546,035	28.9%	3,718,500	11.3%	11
Division #5500 Economic Development								
Cost Centre #2100 Business Development								
40952C Downtown Signage	0	125,000	125,000	125,000	100.0%	0	0.0%	
41089C-11 Entrance Signage	200,000	200,000	200,000	0	0.0%	0	0.0%	
41090C Directional Signage	158,908	200,000	200,000	41,092	20.5%	0	0.0%	
Total Division #5500 Economic Development	358,908	525,000	525,000	166,092	31.6%	0	0.0%	3
2011 & Prior Year Total Entity #01 St. Albert	**29,057,579**	**39,735,600**	**35,526,200**	**10,678,021**	**26.9%**	**4,209,400**	**10.6%**	**31**
2013 Municipal Projects	4,510,231	15,335,400	15,127,700	10,825,169	70.6%	207,700	1.4%	43
2012 Municipal Projects	17,135,295	49,149,900	49,497,400	32,014,605	65.1%	(347,500)	-0.7%	29
2011 & Prior Year Municipal Projects	29,057,579	39,735,600	35,526,200	10,678,021	26.9%	4,209,400	10.6%	31
	50,703,105	**104,220,900**	**100,151,300**	**53,517,795**	**51.4%**	**4,069,600**	**3.9%**	**103**

Appendix 2 (cont'd)

Project Description	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
	********** PROJECT TOTAL **********							
2013 Utility Projects								
Division #7000 Water								
Cost Centre #7130 Water Distribution								
413414 Water Network Level of Service	0	551,000	551,000	551,000	100.0%	0	0.0%	
413415 Utility Master Plan (Water)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413416 Oversized Pools - Water Mains	0	199,300	199,300	199,300	100.0%	0	0.0%	
413417 East Water Supply Main (Phase 2)	97,061	5,500,000	5,500,000	5,402,939	98.2%	0	0.0%	
413418 Oakmont Water Supply Line	20,466	4,900,000	4,900,000	4,879,534	99.6%	0	0.0%	
413419 Oakmont Pumphouse Upgrades	536,850	75,000	75,000	(461,850)	-615.8%	0	0.0%	
413810 Water System Infrastructure Rehab	294,753	390,000	390,000	95,247	24.4%	0	0.0%	
Total Division #7000 Water	949,129	11,773,300	11,773,300	10,824,171	91.9%	0	0.0%	7
Division #8000 Wastewater								
Cost Centre #8110 Wastewater Lift System								
413811 Wastewater Rehabilitation Program	182,098	213,000	213,000	30,902	14.5%	0	0.0%	
Cost Centre #8130 Wastewater Collection								
413420 Wastewater Collection System Level of Ser	0	276,000	276,000	276,000	100.0%	0	0.0%	
413421 Utility Master Plan (Wastewater)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413422 North Trunk Development Phase 1	0	2,461,400	2,461,400	2,461,400	100.0%	0	0.0%	
413812 Wastewater Household Service	199,949	200,000	200,000	51	0.0%	0	0.0%	
413813 Wastewater Main Replacement	0	528,000	528,000	528,000	100.0%	0	0.0%	
413814 CCTV Equipment Upgrades	25,000	25,000	25,000	0	0.0%	0	0.0%	
Total Division #8000 Wastewater	407,047	3,861,400	3,861,400	3,454,353	89.5%	0	0.0%	7
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
413423 Storm Water Infrastructure Rehabilitation	378	1,050,000	1,050,000	1,049,622	100.0%	0	0.0%	
413424 Storm Water Management Level of Service F	0	1,680,000	1,680,000	1,680,000	100.0%	0	0.0%	
413425 Utility Master Plan (Stormwater)	0	158,000	158,000	158,000	100.0%	0	0.0%	
413426 South Campbell Storm Water Management Fa	48,285	950,000	950,000	901,715	94.9%	0	0.0%	
413427 Sedimentation and Erosion Control Plan	0	200,000	200,000	200,000	100.0%	0	0.0%	
Total Division #8600 Storm	48,663	4,038,000	4,038,000	3,989,337	98.8%	0	0.0%	5
Division #9000 Solid Waste Management								
Cost Centre #9120 Composting								
413815 Waste & Organic Cart Replacement	18,188	20,000	20,000	1,812	9.1%	0	0.0%	
Total Division #9000 Solid Waste Management	18,188	20,000	20,000	1,812	9.1%	0	0.0%	1
2013 Total Entity #02 Utilities	**1,423,027**	**19,692,700**	**19,692,700**	**18,269,673**	**92.8%**	**0**	**0.0%**	**20**
2012 Utility Projects								
Division #7000 Water								
Cost Centre #7100 Water Administration								
412706 My City Application (Tempest Software)	39,671	50,000	50,000	10,330	20.7%	0	0.0%	
Cost Centre #7130 Water Distribution								
412701 Oakmont Pump House Upgrades	0	75,000	0	75,000	100.0%	75,000	100.0%	
412703 Water Network Level of Service	6,212	525,000	525,000	518,788	98.8%	0	0.0%	
412704 Water Main Oversizing	0	193,400	193,400	193,400	100.0%	0	0.0%	
Total Division #7000 Water	45,882	843,400	768,400	797,518	94.6%	75,000	8.9%	4

Appendix 2 (cont'd)

Project Description	Project To Date A	Project Budget B	Project Forecast C	$ Variance fav / (unfav) (B-A)	% Variance	$ Variance fav / (unfav) (B-C)	% Variance	# of Projects
	********** PROJECT TOTAL **********							
Division #8000 Wastewater								
Cost Centre #8100 Wastewater Administration								
412710 Wastewater Collection System Level of Ser	1,612,557	2,000,000	2,000,000	387,443	19.4%	0	0.0%	
Cost Centre #8110 Wastewater Lift System								
412711 Wastewater Lift Station Rehabilitation	0	250,000	250,000	250,000	100.0%	0	0.0%	
Cost Centre #8130 Wastewater Collection								
412709 Wastewater Main Replacement	267,053	502,000	502,000	234,947	46.8%	0	0.0%	
412716 North Development Trunk Phase 1	1,832,568	2,403,000	2,403,000	570,432	23.7%	0	0.0%	
Total Division #8000 Wastewater	3,712,178	5,155,000	5,155,000	1,442,822	28.0%	0	0.0%	4
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
412712 Stormwater Infrastructure Rehabilitation	550,987	1,000,000	1,000,000	449,013	44.9%	0	0.0%	
412713 Stormwater Management Level of Service R	30,473	300,000	300,000	269,527	89.8%	0	0.0%	
412714 Sedimentation and Erosion Control Plan	1,142,102	2,560,000	2,560,000	1,417,898	55.4%	0	0.0%	
Total Division #8600 Storm	1,723,562	3,860,000	3,860,000	2,136,438	55.3%	0	0.0%	3
Division #9000 Solid Waste Management								
Cost Centre #9100 Solid Waste Management Collection & Disposal								
412715 Riel Park Redevelopment Phase 3 & 4	4,113,806	9,000,000	7,500,000	4,886,194	54.3%	1,500,000	16.7%	
Total Division #9000 Solid Waste Management	4,113,806	9,000,000	7,500,000	4,886,194	54.3%	1,500,000	16.7%	1
2012 Total Entity #02 Utilities	**9,595,428**	**18,858,400**	**17,283,400**	**9,262,972**	**49.1%**	**1,575,000**	**8.4%**	**0**
2011 and Prior Year Utility Projects								
Division #7000 Water								
Cost Centre #7130 Water Distribution								
40935A Oakmont Distribution Water Main Phase 1	184,830	220,000	220,000	35,170	16.0%	0	0.0%	
40945A-10 Water Improvements	75,387	100,000	100,000	24,613	24.6%	0	0.0%	
Total Division #7000 Water	260,216	320,000	320,000	59,784	18.7%	0	0.0%	2
Division #8000 Wastewater								
Cost Centre #8110 Wastewater Lift System								
40966A Wastewater Lift Stations Rehabilitation	2,089,546	2,595,000	2,089,600	505,454	19.5%	505,400	19.5%	
Cost Centre #8130 Wastewater Collection								
41078A NE St. Albert Utility Servicing	1,197,000	1,197,000	1,197,000	0	0.0%	0	0.0%	
Total Division #8000 Wastewater	3,286,546	3,792,000	3,286,600	505,454	13.3%	505,400	13.3%	2
Division #8600 Storm								
Cost Centre #8700 Storm Operations								
40875A Stormwater Infrastructure Rehab 2008	265,720	500,000	500,000	234,280	46.9%	0	0.0%	
40942A-10 Storm Improvements	194,339	250,000	250,000	55,661	22.3%	0	0.0%	
40975A-10 Stormwater Infrastructure Rehab	15,932	190,000	190,000	174,068	91.6%	0	0.0%	
41148A Havenwood Pond Reconstruction	816,791	1,000,000	900,000	183,209	18.3%	100,000	10.0%	
41151A Riel Wetland Stormwater Outlet Improvement	35,087	500,000	500,000	464,913	93.0%	0	0.0%	
Total Division #8600 Storm	1,327,869	2,440,000	2,340,000	1,112,131	45.6%	100,000	4.1%	5
2011 & Prior Year Total Entity #02 Utilities	**4,874,632**	**6,552,000**	**5,946,600**	**1,677,368**	**25.6%**	**605,400**	**9.2%**	**0**
2013 Utility Projects	1,423,027	19,692,700	19,692,700	18,269,673	92.8%	0	0.0%	
2012 Utility Projects	9,595,428	18,858,400	17,283,400	9,262,972	49.1%	1,575,000	8.4%	
2011 & Prior Year Utility Projects	4,874,632	6,552,000	5,946,600	1,677,368	25.6%	605,400	9.2%	
	15,893,087	**45,103,100**	**42,922,700**	**29,210,013**	**64.8%**	**2,180,400**	**4.8%**	

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